

SUMMARY ACTION MINUTES

SPECIAL MEETING ORANGE COUNTY JUVENILE JUSTICE COORDINATING COUNCIL

Thursday, February 23, 2017, 3:00 P.M.

PROBATION DEPARTMENT
Training Room 5
1001 S. Grand Ave.
Santa Ana, California

STEVE SENTMAN, Chair
Probation

TODD ELGIN
Local Law Enforcement

RICK MARTIN
Education Representative

KAREN RUAN
At Large Community Representative

DAVID SAWYER
Sheriff-Coroner

STEVE YONEMURA
District Attorney

VACANT
Community Based Drug & Alcohol Rep.

KELLI BELTRAN
Juvenile Court Representative

MARY HALE
Health Care Agency, Mental Health

MICHAEL PEREZ
Public Defender

MIKE RYAN
Social Services Agency

TODD SPITZER
Orange County Board of Supervisors

VACANT
Community Based Organization Rep.

VACANT
Business Representative

ATTENDANCE: Members Beltran, Elgin, Perez, Sawyer, Sentman, Yonemura, Aquin (Alternate for Ryan), O'Brien (Alternate for Hale) and Restrepo (Alternate for Ruan)

EXCUSED: Members Hale, Martin, Ruan, Ryan and Spitzer

CLERK OF THE COUNCIL: Jamie Ross & Dora Guillen, Deputy Clerks

SUMMARY ACTION MINUTES

ADMINISTRATIVE MATTERS: (Items 1 - 4)

1. Welcome and Introductions

PRESENTED

2. Receive and file FY 15/16 Outcome Summary Report

RECEIVED

C.O.

DIRECTED STAFF TO CREATE AN AD HOC WORKING GROUP TO LOOK AT OUTCOMES IN REPORT AND TO REVIEW IF RESOURCES ARE BEING PLACED IN THE APPROPRIATE PROGRAM; MEMBERS OF COUNCIL TO PROVIDE PROBATION STAFF WITH A CONTACT TO PARTICIPATE IN WORKING GROUP; AD HOC REPORT TO BE DISCUSSED AT A SPECIAL MEETING

3. Discussion and approval of draft allocation plan for FY 17/18 Juvenile Justice Crime Prevention Act (JJCPA) funding

9 13 12345678 10 11 12 14

A XX XX X

APPROVED AS RECOMMENDED

(Council Member Beltran abstained from discussion and vote on this matter.)

4. Authorize Probation Department to make program budget adjustments at fiscal year-end to minimize Department subsidies

9 11 12345678 10 12 13 14

A XX XX X

APPROVED AS RECOMMENDED

(Council Member Beltran abstained from discussion and vote on this matter.)

PUBLIC & COUNCIL COMMENTS:

PUBLIC COMMENTS: None

COUNCIL COMMENTS:

Chair Sentman – Oral Re.: Council will hold a special meeting on 3/23/17, at 3:00 p.m. to discuss the ad hoc committee recommendations.

ADJOURNED: 3:23 P.M.

SUMMARY ACTION MINUTES

*** KEY ***

Left Margin Notes

- | | |
|-------------------------------|----------------------|
| 1 Kelli Beltran | A = Abstained |
| 2 Todd Elgin | X = Excused |
| 3 Mary Hale | |
| 4 Rick Martin | N = No |
| 5 Michael Perez | C.O. = Council Order |
| 6 Karen Ruan | |
| 7 Mike Ryan | |
| 8 David Sawyer | |
| 9 Steve Sentman | |
| 10 Todd Spitzer | |
| 11 Steve Yonemura | |
| 12 Wendy Aquin (Alternate) | |
| 13 Brett O'Brien (Alternate) | |
| 14 Nazly Restrepo (Alternate) | |

(1st number = Moved by; 2nd number = Seconded by)

/s/ _____
STEVE SENTMAN
Chair

/s/ _____
Jamie Ross, Deputy
Clerk of the Council

Juvenile Justice Crime Prevention Act (JJCPA)

Fiscal Year 2001-02 to Fiscal Year 2015-16

Table of Contents

JUVENILE JUSTICE CRIME PREVENTION ACT (JJCPA) PROGRAM NOTES	1
TOTAL PROGRAM PARTICIPANTS	2
AVERAGE LENGTH OF TIME IN PROGRAM	3
PER PARTICIPANT EXPENDITURES	4
ARREST RATE	5
INCARCERATION RATE	9
RATE OF COMPLETION OF RESTITUTION	13
RATE OF COMPLETION OF VOLUNTARY COMMUNITY SERVICE (VCS)	16
PROBATION VIOLATION (PV) RATE	18
COMPLETION OF PROBATION RATE	21
NEW LAW VIOLATION (NLV) ARREST RATE	24

JUVENILE JUSTICE CRIME PREVENTION ACT (JJCPA) PROGRAM NOTES

For the purposes of this report, below are notes regarding reference groups and evaluation periods for participants in each of the following eight JJCPA programs:

- Addiction, Substance Abuse Education and Recognition Treatment (**ASERT**)
- Sobriety Through Education and Prevention (**STEP**) – Programming for Girls
- Juvenile Drug Court (**JDC**)
- Decentralized Intake/Sheriff's Prevention Program (**DCI**)
- Truancy Response Program (**TRP**)
- School Mobile Assessment and Response Team (**SMART**)
- North Youth Reporting Center (**NYRC**)
- Central Youth Reporting Center (**CYRC**)

Reference Groups for JJCPA Programs

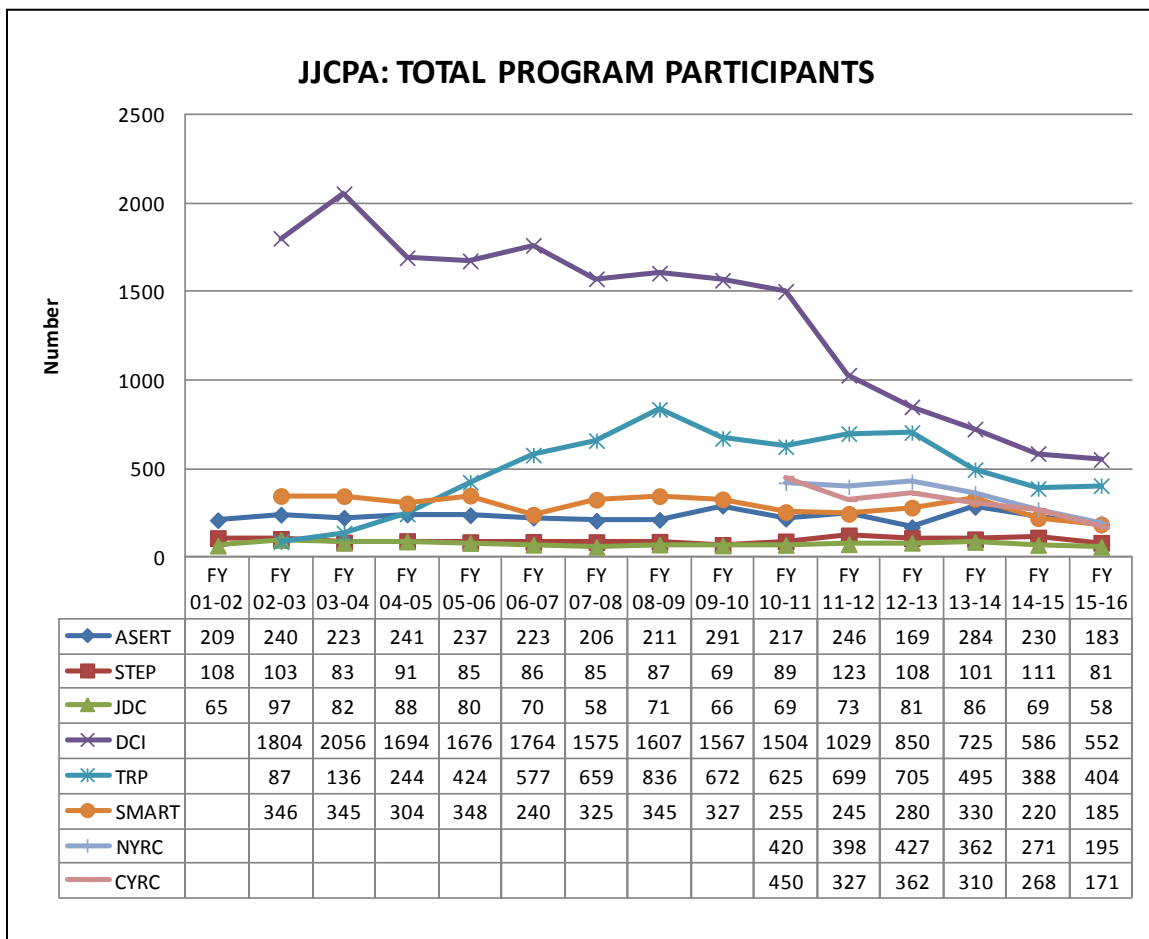
JJCPA Program	Prior to 2011	2011 to Present
ASERT	Group of minors assessed and eligible but did not enter the program	Prior program participants
JDC	Group of minors assessed and eligible but did not enter the program	Prior program participants
STEP	Historical group similar to group receiving program services	Prior program participants
DCI	Historical group similar to group receiving program services	Prior program participants
TRP	Program participants at an earlier point in time (i.e. 365 days prior to program entry)	Program participants at an earlier point in time (i.e. 365 days prior to program entry)
SMART	Program participants at an earlier point in time (i.e. 365 days prior to program entry)	Program participants at an earlier point in time (i.e. 365 days prior to program entry)
NYRC	N/A	Prior program participants
CYRC	N/A	Prior program participants

Evaluation Periods for JJCPA Program Participants

JJCPA Program	Arrest Rate	Incarceration Rate	Rate of Completion of Restitution	Rate of Completion of Community Service	Probation Violation Rate	Completion of Probation Rate	New Law Violation Arrest Rate
ASERT	365 days from program EXIT	365 days from program EXIT	365 days from program EXIT	N/A	365 days from program EXIT	365 days from program EXIT	365 days from program EXIT
JDC	365 days from program ENTRY	365 days from program ENTRY	450 days from program ENTRY	N/A	365 days from program ENTRY	450 days from program ENTRY	365 days from program ENTRY
STEP	180 days from program EXIT	180 days from program EXIT	180 days from program EXIT	N/A	180 days from program EXIT	180 days from program EXIT	180 days from program EXIT
DCI	365 days from program ENTRY	365 days from program ENTRY	180 days from program EXIT	180 days from program EXIT	365 days from program ENTRY	180 days from program EXIT	365 days from program ENTRY
TRP	365 days from program ENTRY	365 days from program ENTRY	N/A	N/A	N/A	N/A	180 days from program EXIT
SMART	365 days from program ENTRY	365 days from program ENTRY	N/A	N/A	N/A	N/A	N/A
NYRC	180 days from program EXIT	180 days from program EXIT	180 days from program EXIT	180 days from program EXIT	180 days from program EXIT	180 days from program EXIT	180 days from program EXIT
CYRC	180 days from program EXIT	180 days from program EXIT	180 days from program EXIT	180 days from program EXIT	180 days from program EXIT	180 days from program EXIT	180 days from program EXIT

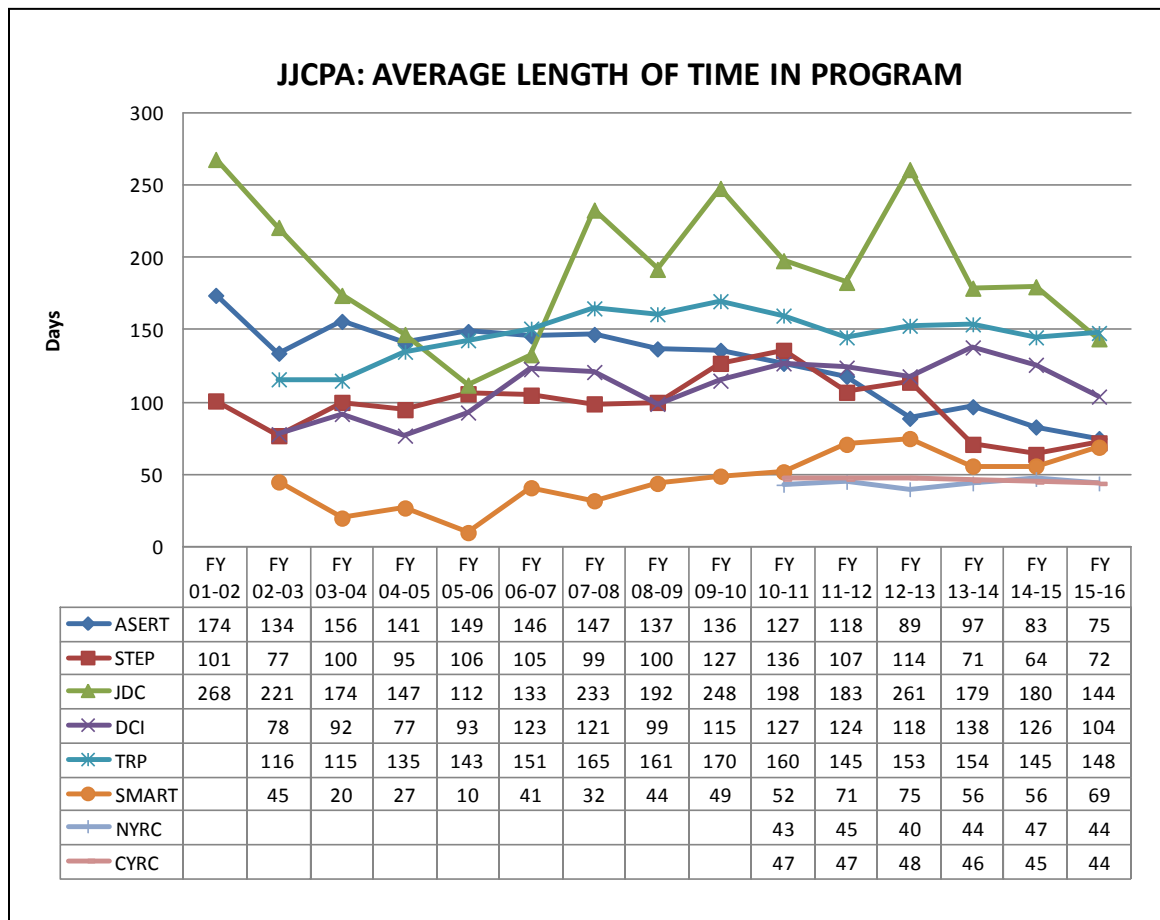
TOTAL PROGRAM PARTICIPANTS

- Since program inception, 4 programs (DCI, NYRC, CYRC & SMART) had their lowest participation totals in FY1516. In contrast, TRP is the only program where participation had increased from its first year of implementation to FY1516, from 87 participants to 404, a 364% increase. In FY0809, however, TRP participation reached its highest at 836.
- ASERT program participation peaked at 291 in FY0910 but had dropped by 37% to 183 in FY1516. The lowest number of participants was 169 in FY1213.
- STEP program participation was lowest at 69 in FY0910 but after reaching its highest at 123 in FY1112, it had dropped by 34% to 81 in FY1516.
- DCI participation decreased the most, by 73%, from its peak at 2,056 in FY0304 to its lowest at 552 in FY1516 while STEP participation decreased the least by 34% (see above). CYRC, NYRC and SMART participation fell by 62%, 54% and 47%, respectively, from their highest level of program participation.
- In a span of 13 years, from FY0304 to FY1516, JDC had continued to have the lowest program participation ranging from 58 to 82 while DCI had the highest ranging from 552 to 2,056.



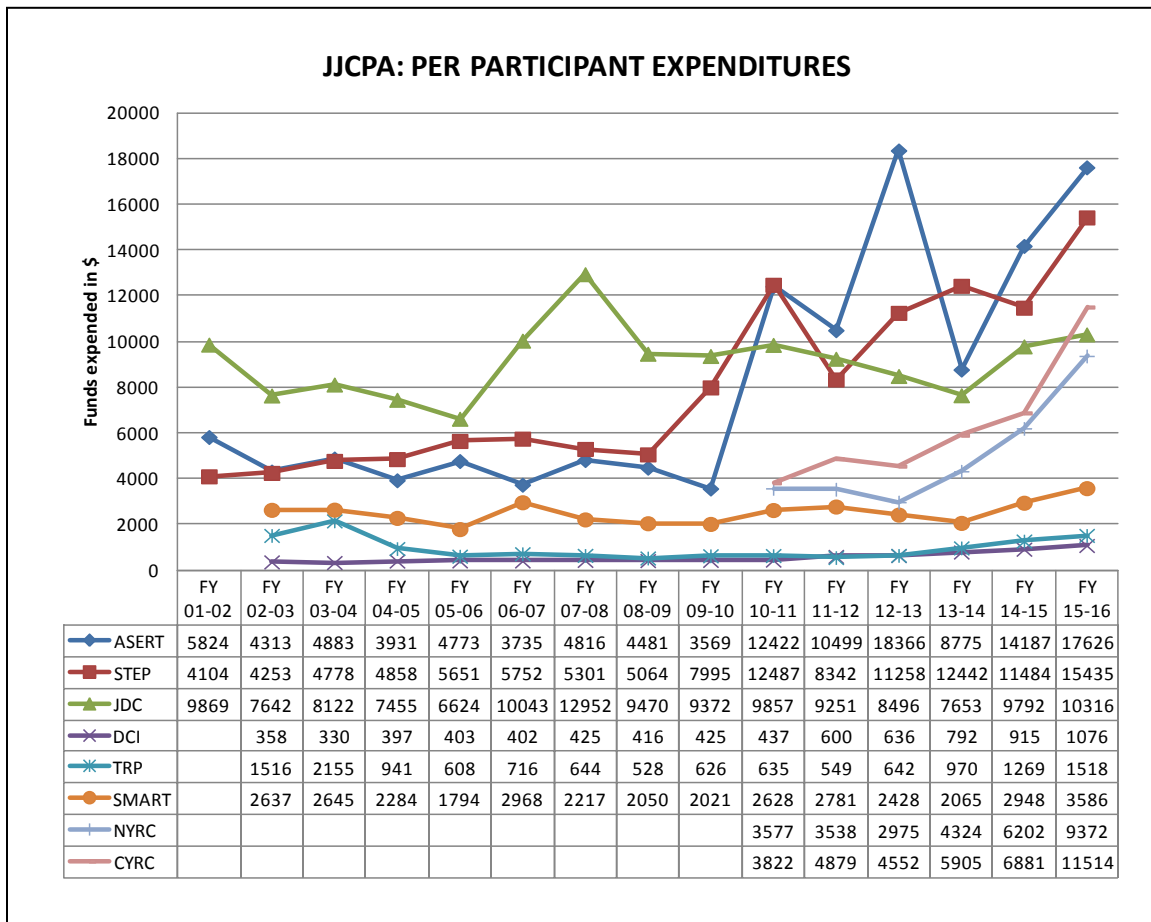
AVERAGE LENGTH OF TIME IN PROGRAM

- In general, the length of stay in the JDC program had been the highest among all programs. It had dropped by 46%, however, from 268 days during its first year of funding in FY0102 to 144 days in FY1516.
- The SMART program, on the other hand, had the lowest length of time spent in the program until FY0910, after which the length of time had increased by 41% from 49 days to 69 days in FY1516.
- The other programs besides SMART that had the program stay increased in FY1516 were DCI and TRP. Both programs started in FY0203 with program days numbering 78 and 116, respectively, and then increased by 33% to 104 days for DCI and by 28% to 148 for TRP.
- On the contrary, the length of time in ASERT and STEP had decreased by 57% and 29%, respectively, from 174 to 75 and from 101 to 72 while that of the YRCs had been generally consistent in the range of 40 to 48.



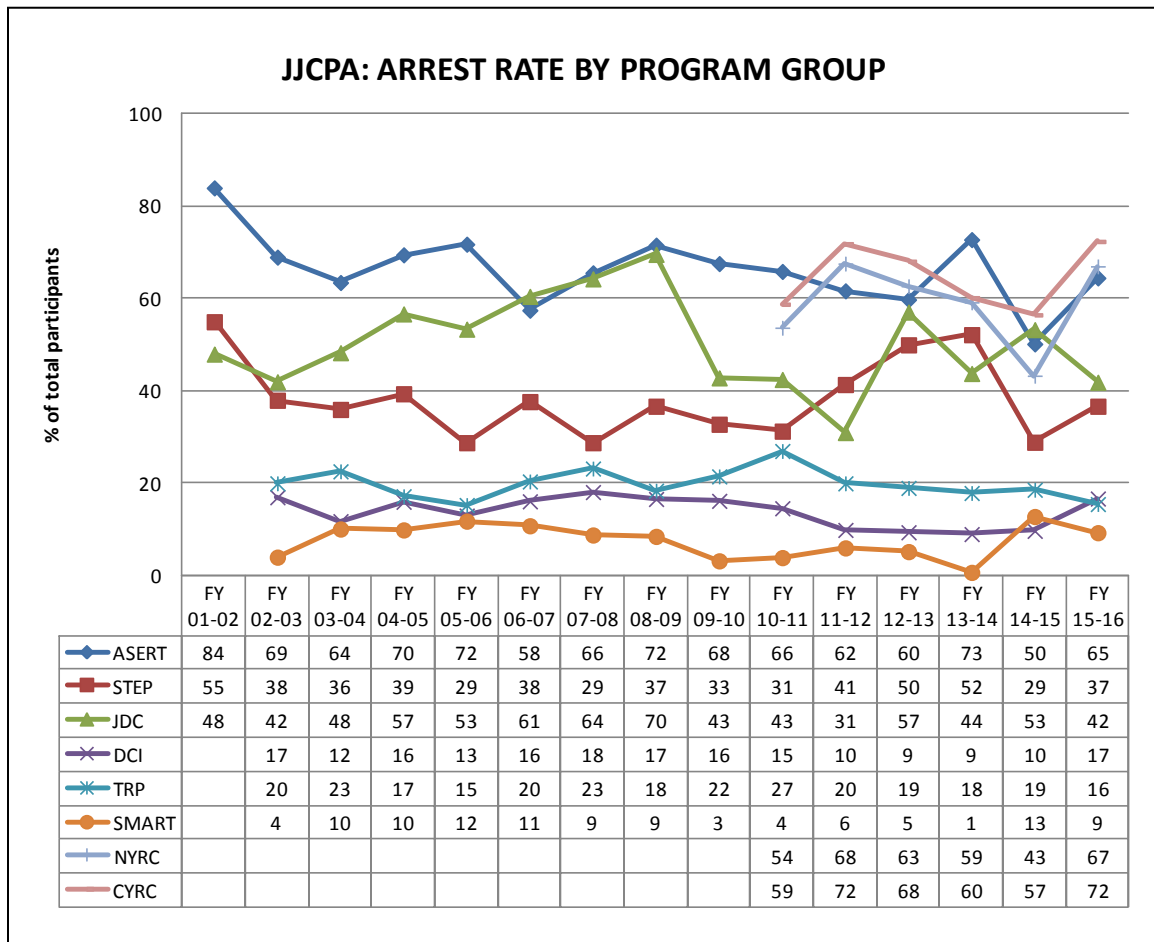
PER PARTICIPANT EXPENDITURES

- Despite their bigger participation totals over the past 10 years in comparison to the other programs, DCI and TRP had maintained the least amount of expenditures. In FY1516, the DCI program spent \$1,076 per participant while TRP spent \$1,518.
- On the other hand, expenditures reached an all-time high of \$18,366 in FY1213 for ASERT and \$15,435 in FY1516 for STEP. From FY0102, when JJCPA funding started for these programs, to FY1516, per participant cost had increased by 203% for ASERT and 276% for STEP.
- Likewise, expenditures had increased considerably for YRC programs by an average of 182% from program inception. The expenditures between the 2 YRCs averaged \$3,700 in FY1011 and \$10,443 in FY1516.
- SMART expenditures increased merely by 36%, from \$2,637 in FY0203 to \$3,586 in FY1516.

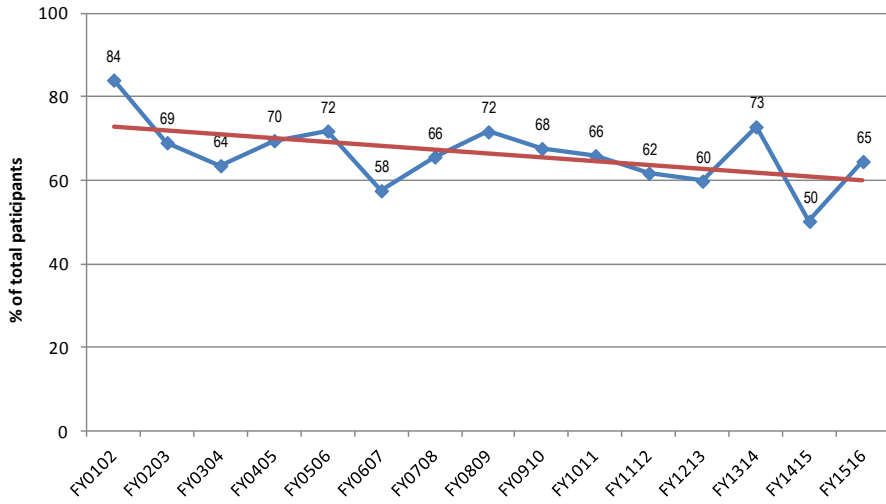


ARREST RATE

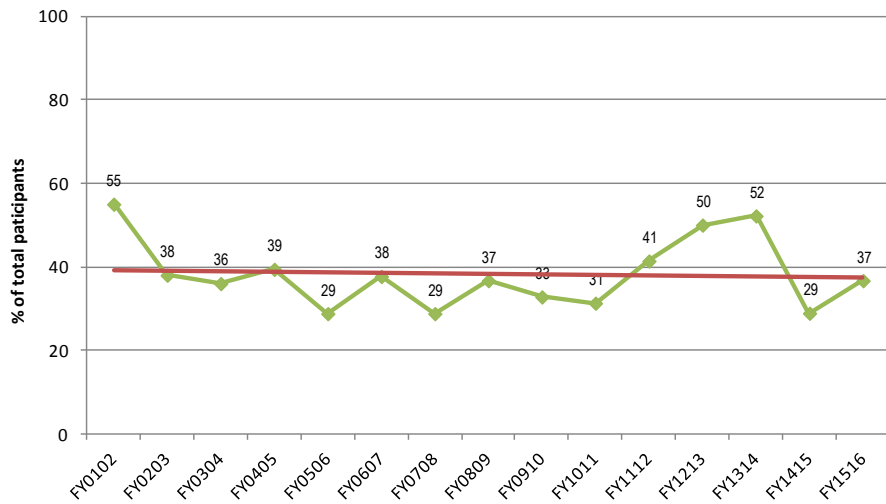
- In general, there had been a decreasing trend for almost all programs from the start of program implementation up to the most recent fiscal year. An exception is CYRC that had a slightly increasing trend.
- For programs that mainly focus on the prevention of high-risk delinquency, namely, DCI, TRP and SMART, the rates had remained the lowest over the years. SMART rates ranged from 1% to 13%, DCI rates ranged from 9% to 18% and TRP rates ranged from 15% to 27%. The other programs had rates ranging from 29% to 84%.
- In FY1516, the YRCs had the highest rate at 72% for CYRC and 67% for NYRC followed by ASERT at 65%. In contrast, SMART had the lowest at 9%.



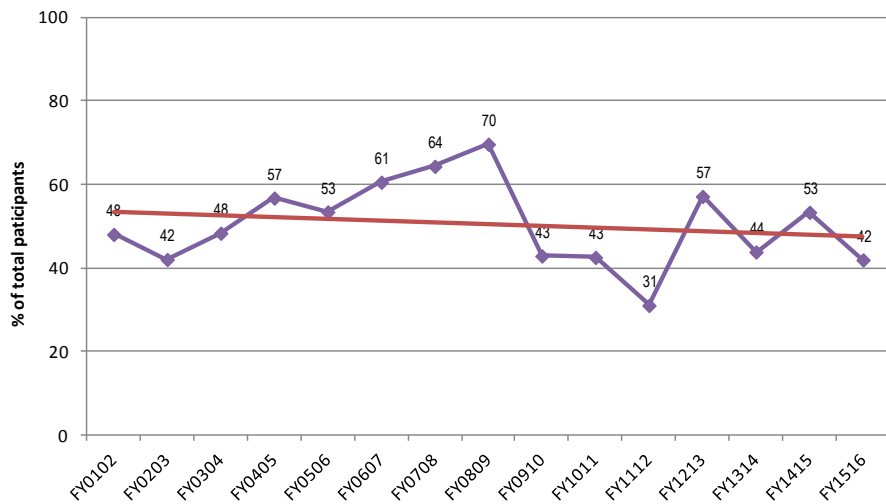
JJCPA: ARREST RATE - ASERT



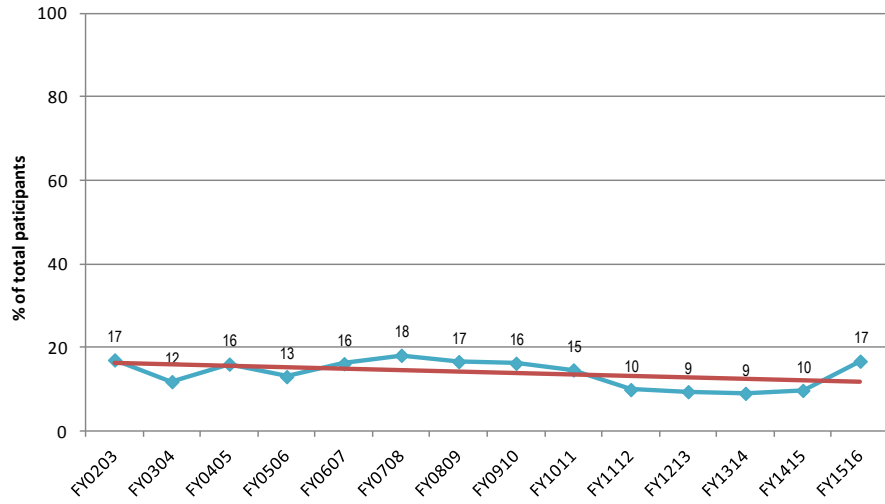
JJCPA: ARREST RATE - STEP



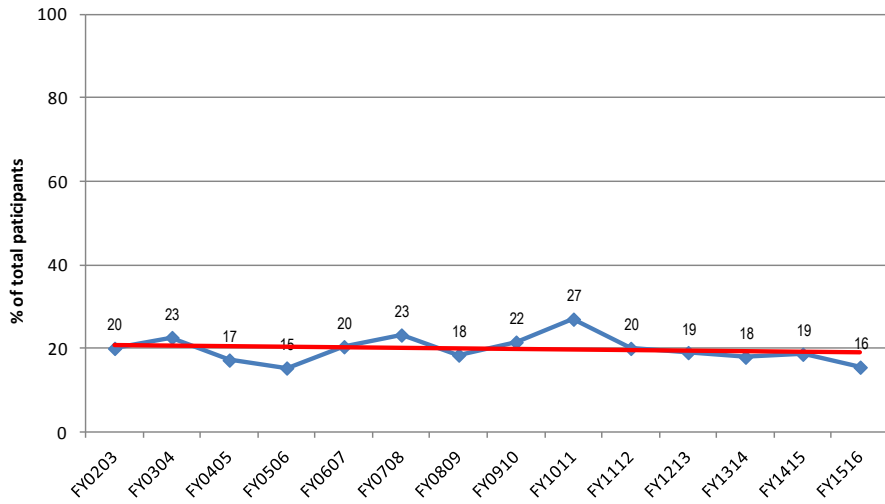
JJCPA: ARREST RATE - JDC



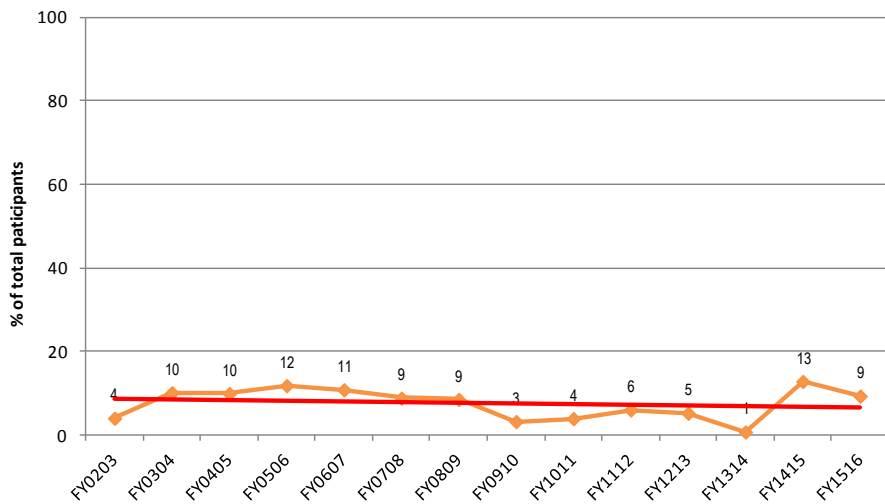
JJCPA: ARREST RATE - DCI



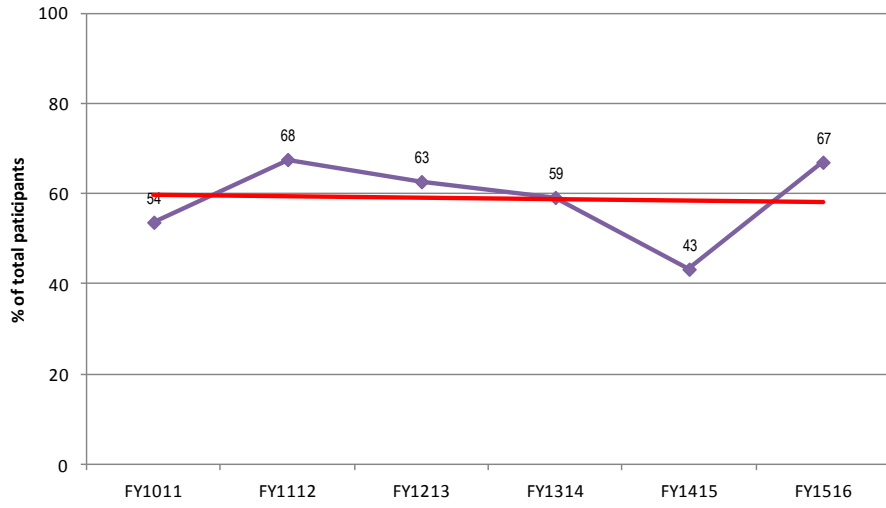
JJCPA: ARREST RATE - TRP



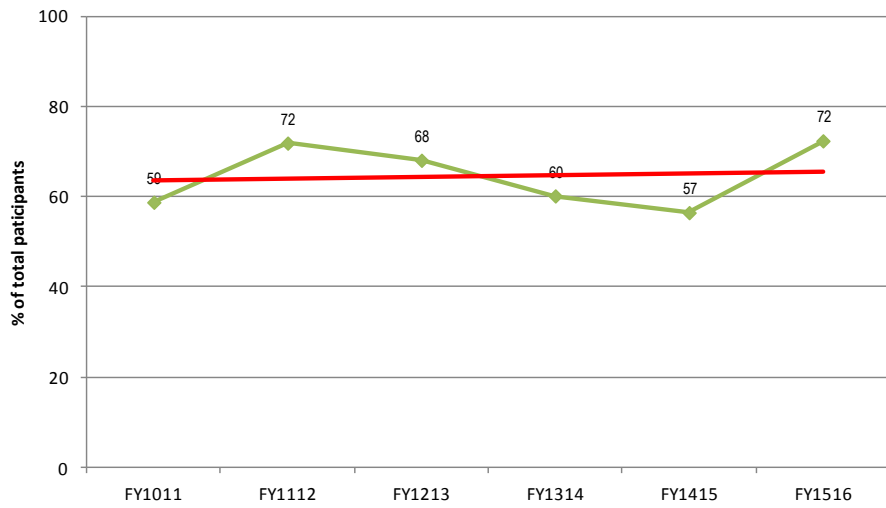
JJCPA: ARREST RATE - SMART



JJCPA: ARREST RATE - NYRC

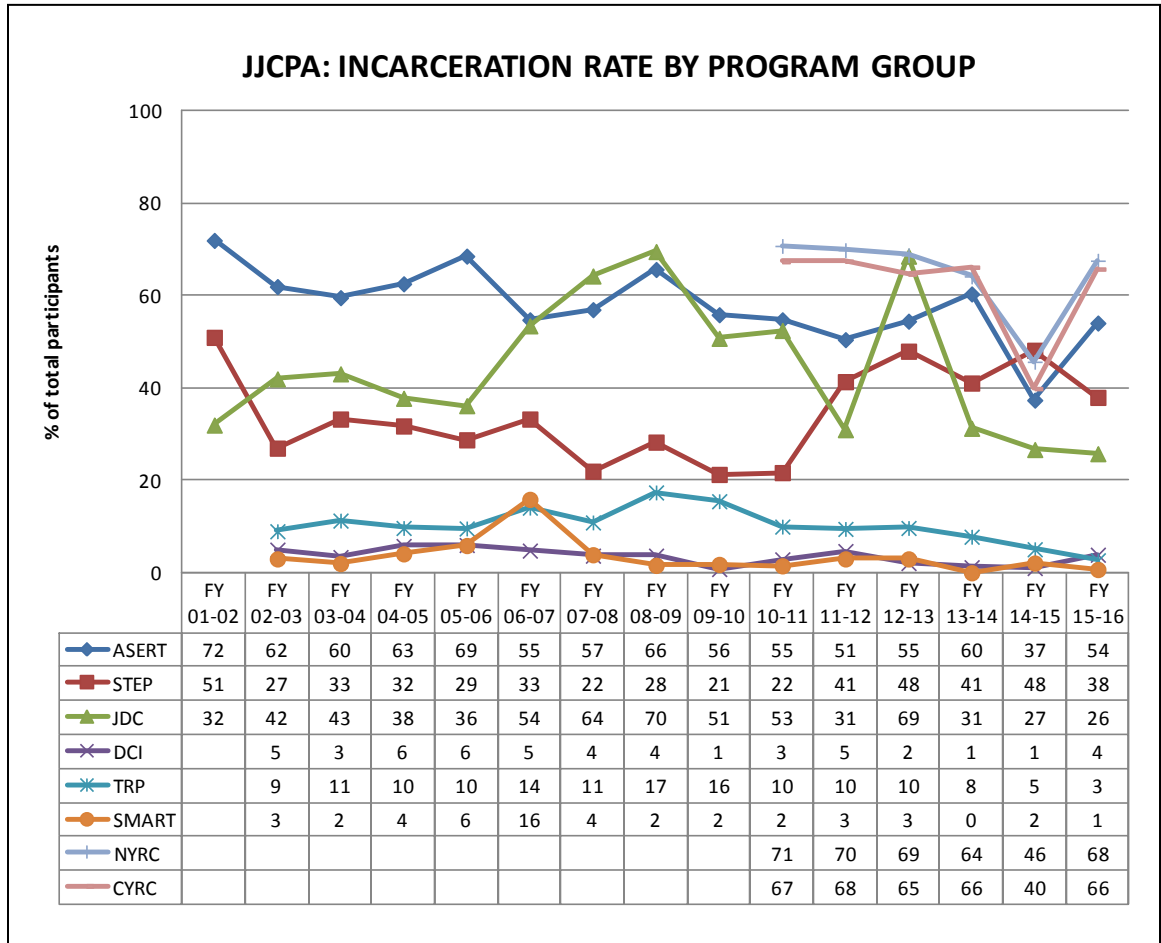


JJCPA: ARREST RATE - CYRC

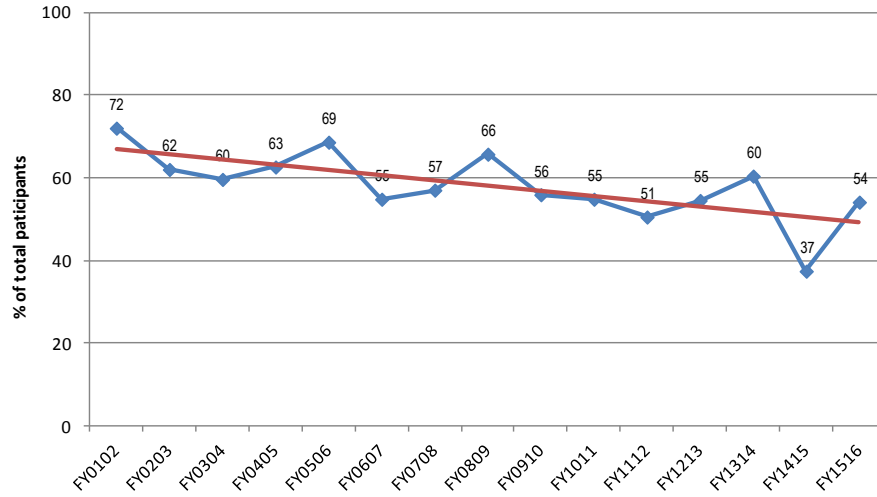


INCARCERATION RATE

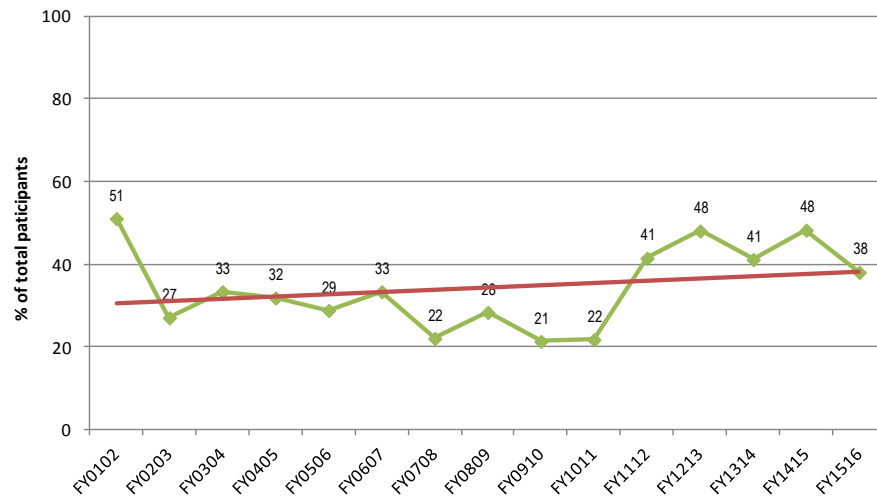
- Except for STEP, the general trend for all the programs had been a decreasing one from program inception to FY1516.
- Similar to arrest rate, incarceration rate had been lowest among the 3 preventive programs ranging from 0% (for SMART) to 17% (for TRP) while the rate for all the other programs ranged from 21% (for STEP) to 72% (for ASERT).
- Also similar to arrest rate, incarceration rate was highest in the YRCs in FY1516. NYRC had 68% and CYRC had 66% followed by ASERT with 54%. SMART had the lowest rate at 1%.



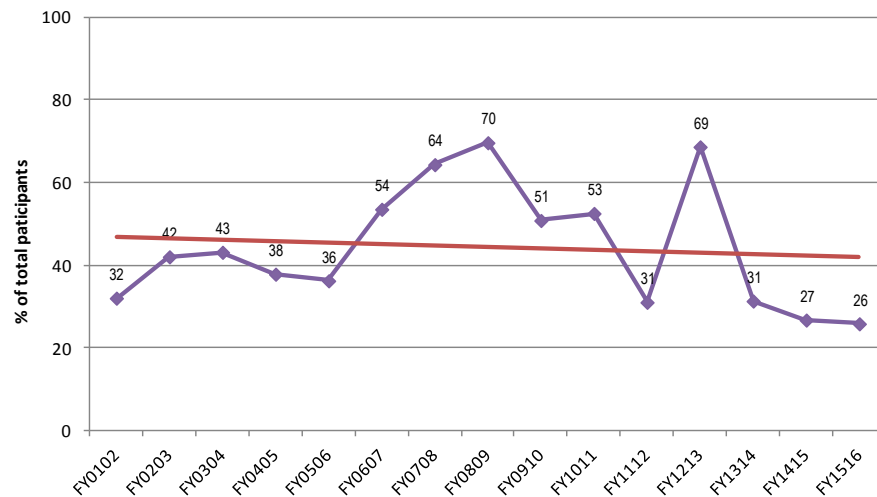
JJCPA: INCARCERATION RATE - ASERT



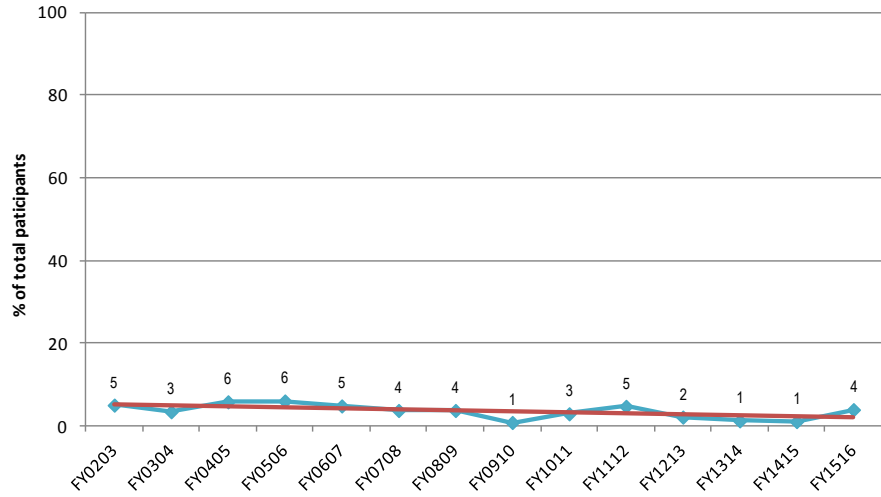
JJCPA: INCARCERATION RATE - STEP



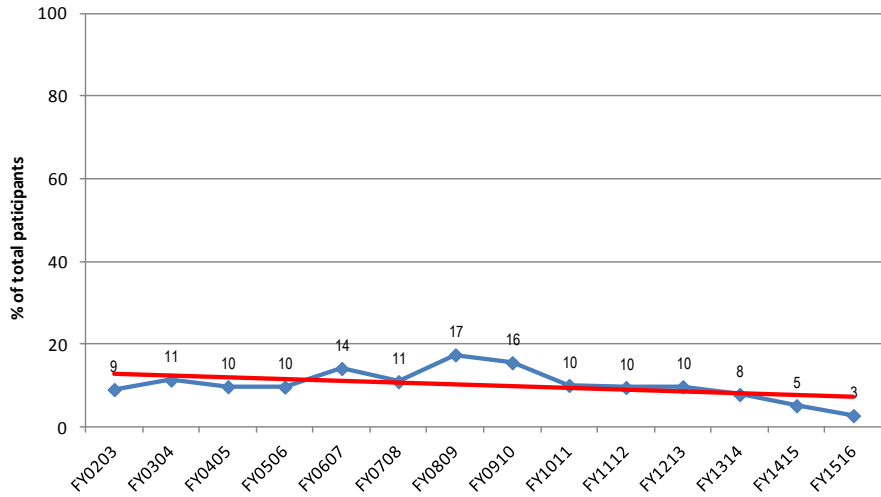
JJCPA: INCARCERATION RATE - JDC



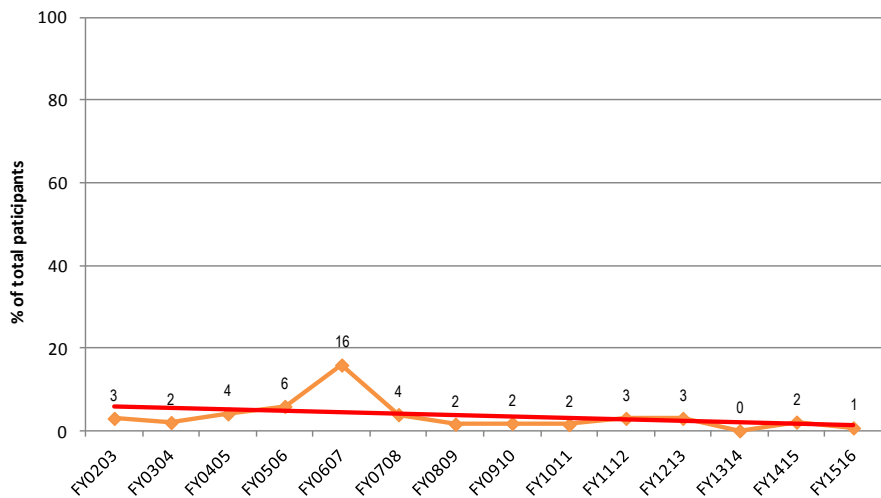
JJCPA: INCARCERATION RATE - DCI

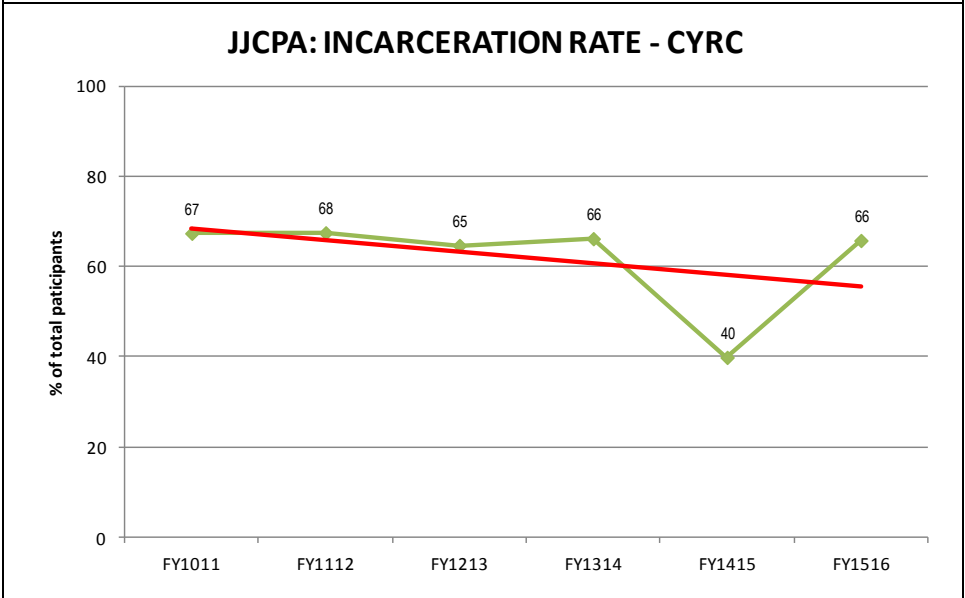
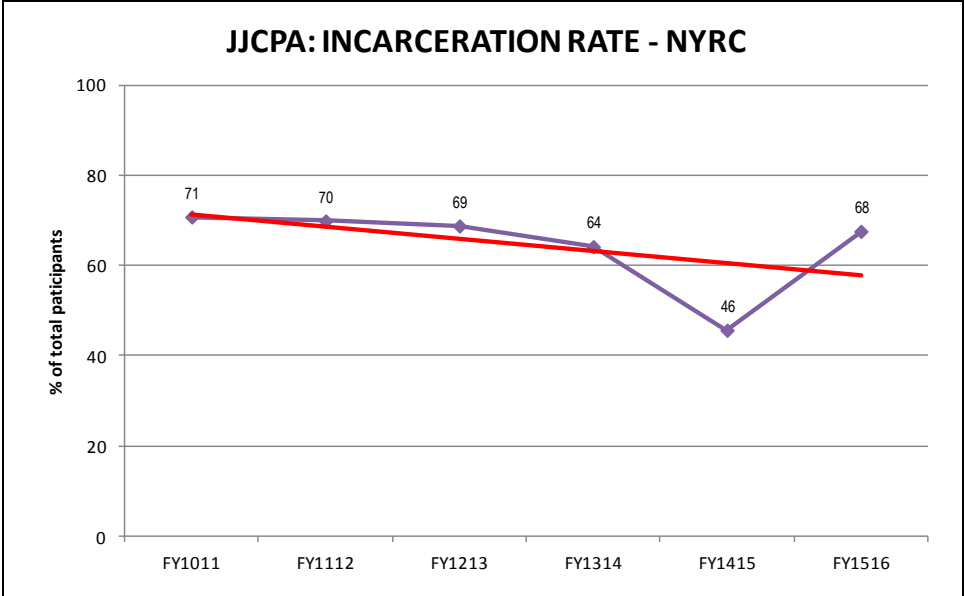


JJCPA: INCARCERATION RATE - TRP



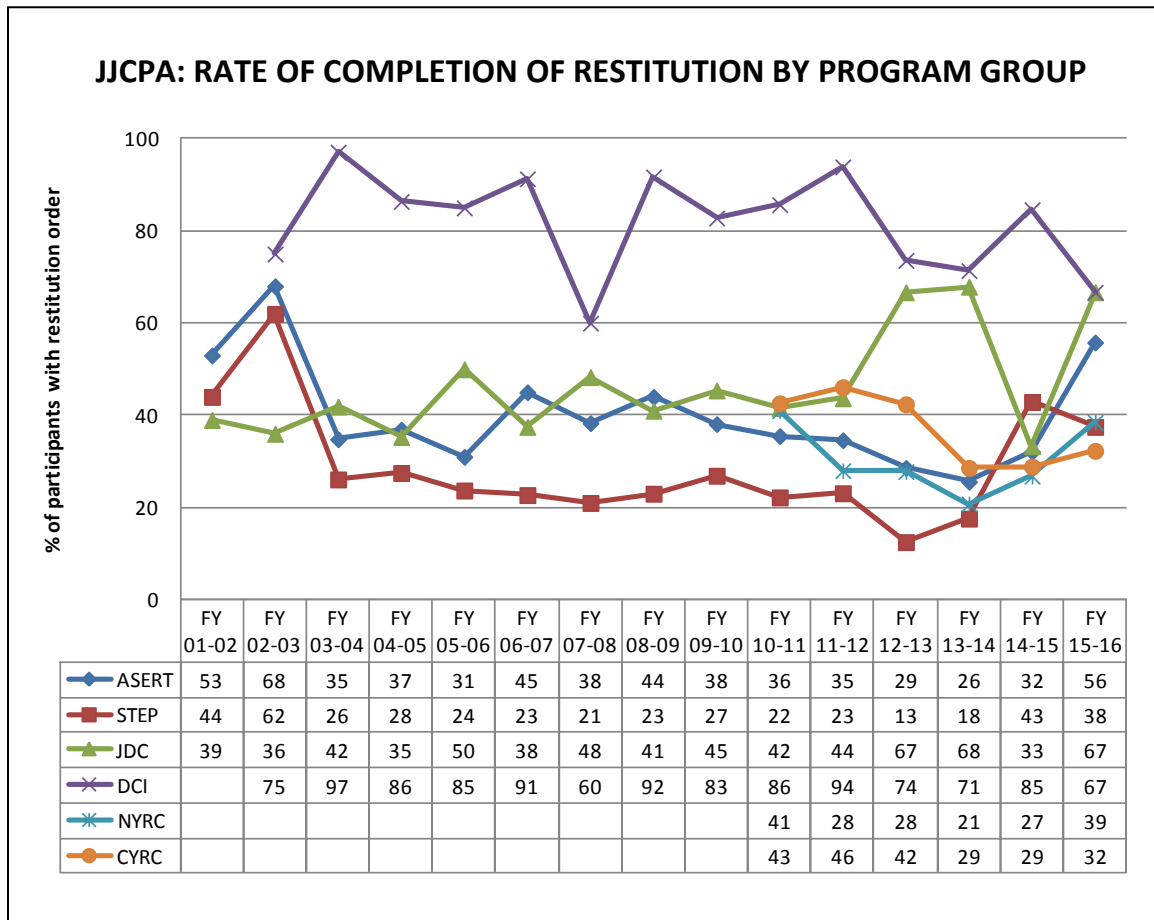
JJCPA: INCARCERATION RATE - SMART

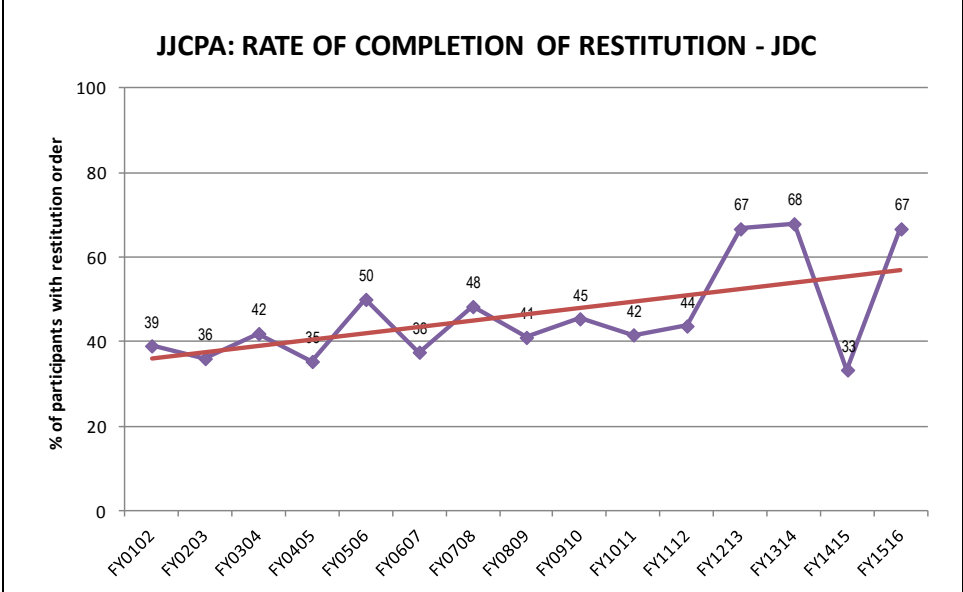
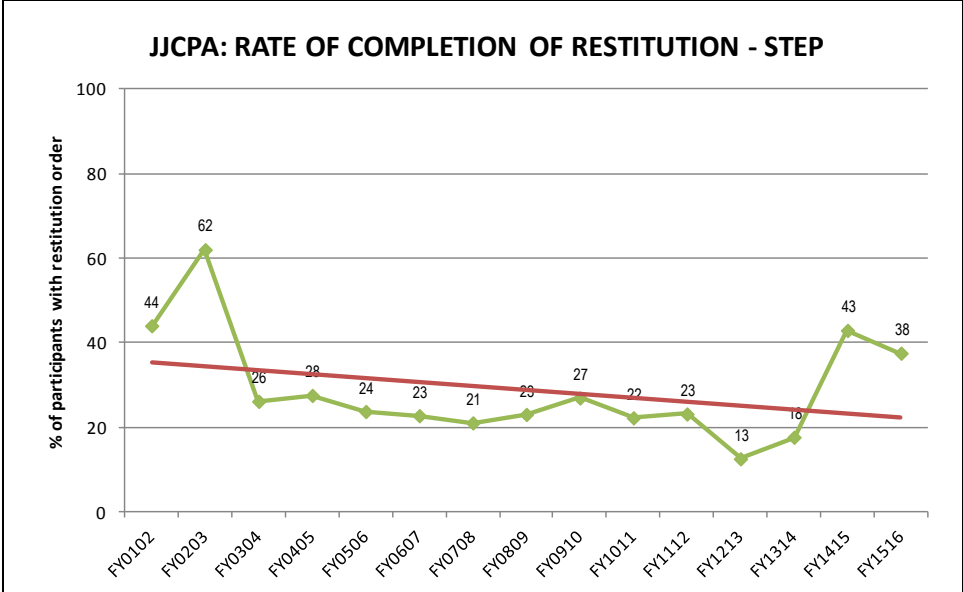
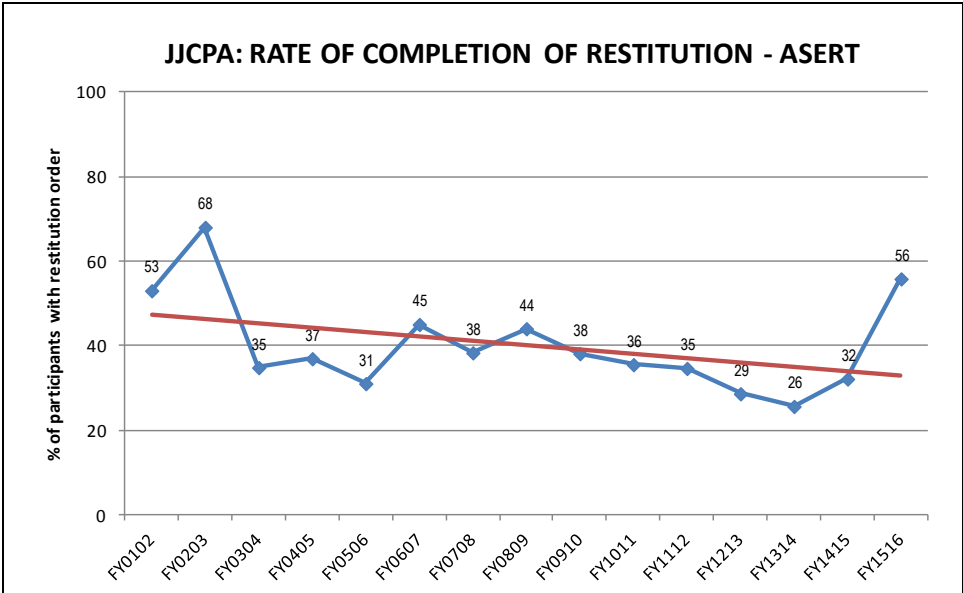


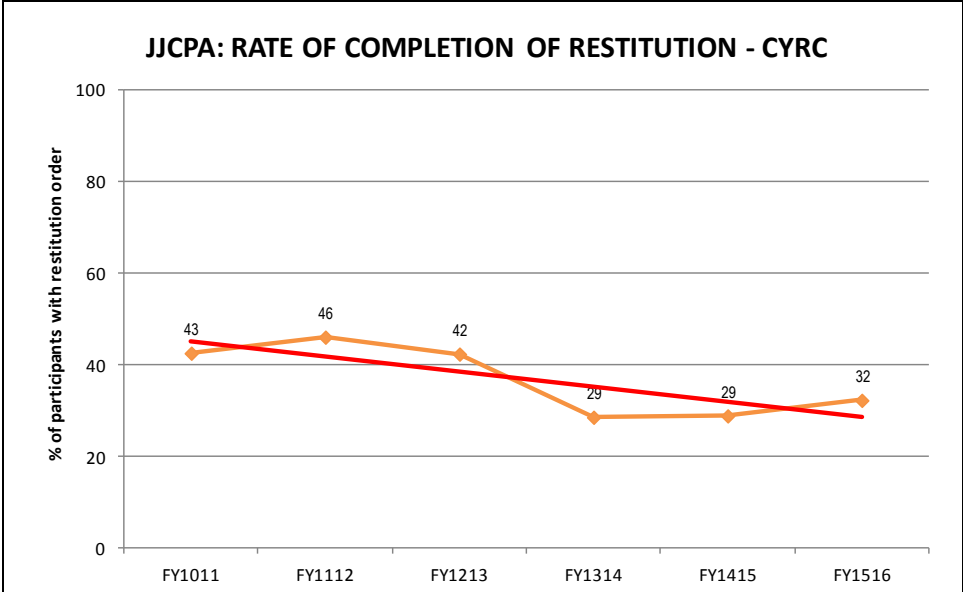
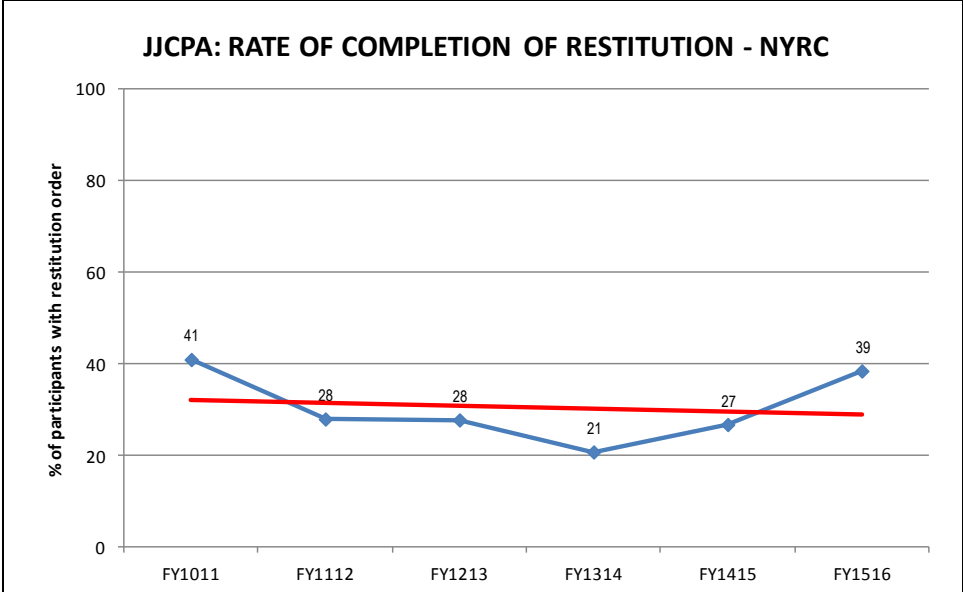
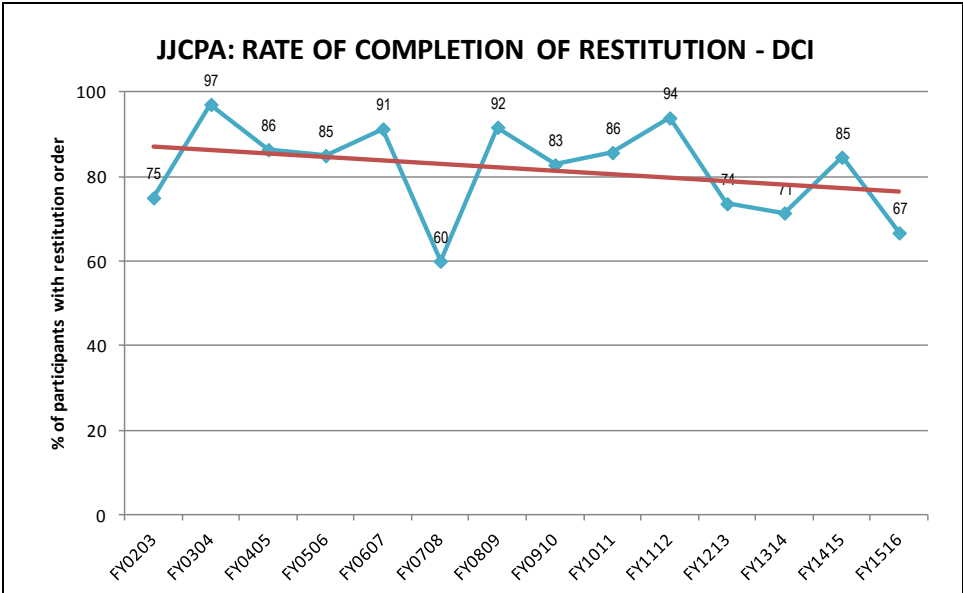


RATE OF COMPLETION OF RESTITUTION

- Of the 8 programs, only 6 (see chart) had restitution completion as a mandated outcome measure.
- Each year, DCI had the highest rate among all the programs ranging from 60% to 97%. However, the general trend had been going down.
- JDC, on the other hand, was the only program with an increasing trend with its rate equaling DCI at 67% in FY1516. It started at 39% in FY0102.
- The lowest rate in FY1516 was for CYRC at 32% followed by STEP at 38% and NYRC at 39%. A little over half of the ASERT participants completed their restitution obligation.

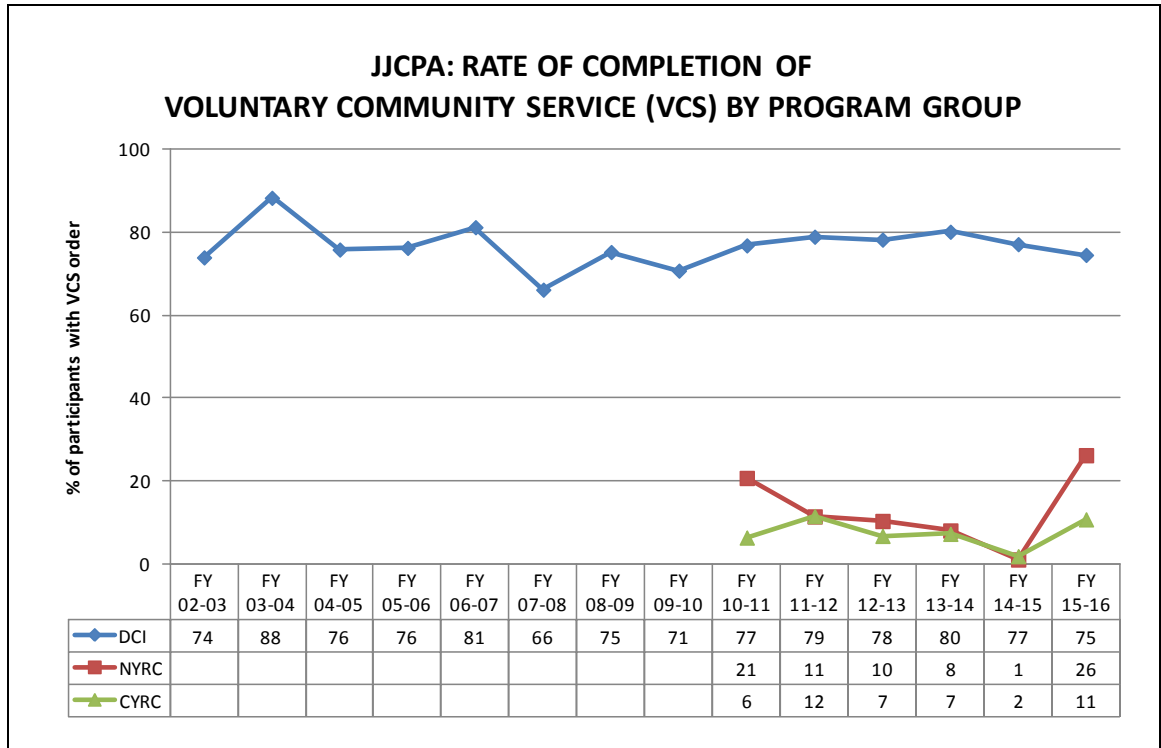




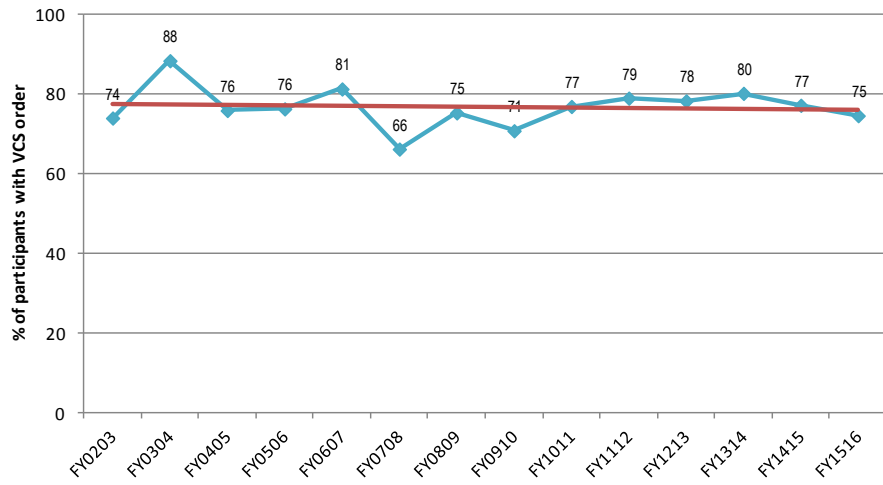


RATE OF COMPLETION OF VOLUNTARY COMMUNITY SERVICE (VCS)

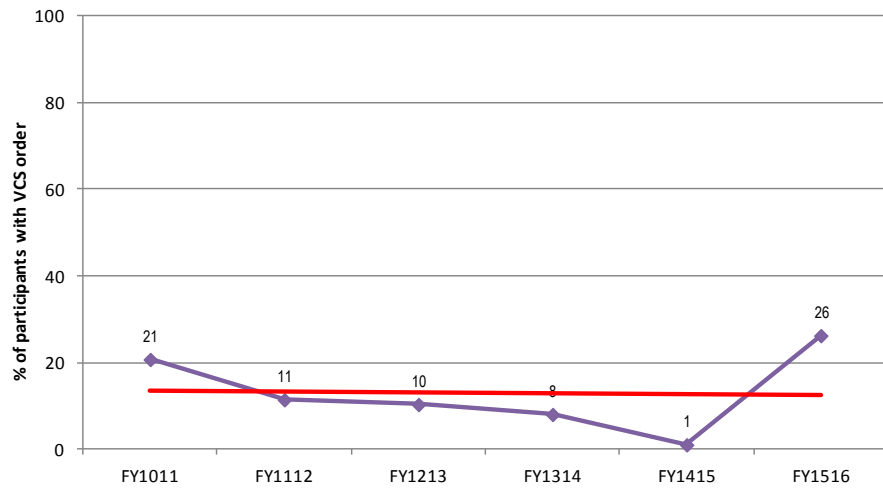
- Only 3 programs (see chart) were mandated to have VCS completion as an outcome measure. DCI had very high rates ranging from 66% to 88% while the YRCs had very low rates, ranging from 1% to 26% for NYRC and from 2% to 12% for CYRC.
- The trend for all 3 programs, however, were relatively stable.



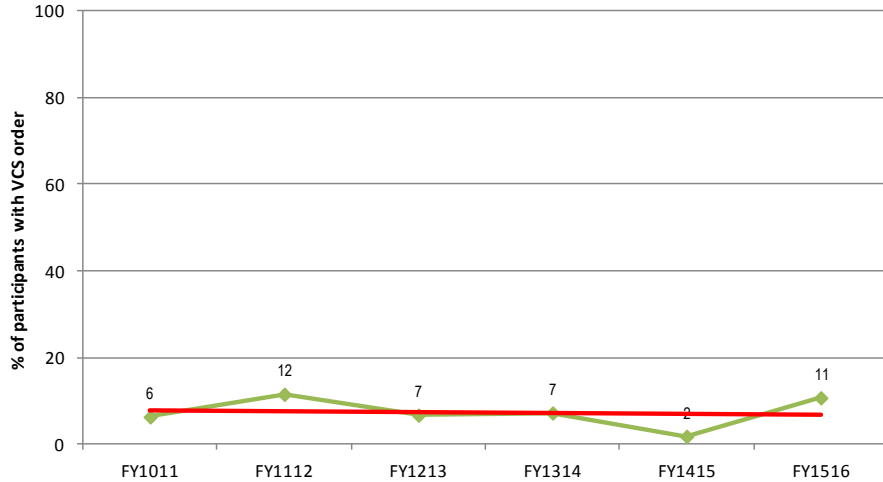
**JJCPA: RATE OF COMPLETION OF
VOLUNTARY COMMUNITY SERVICE (VCS) - DCI**



**JJCPA: RATE OF COMPLETION OF
VOLUNTARY COMMUNITY SERVICE (VCS) - NYRC**

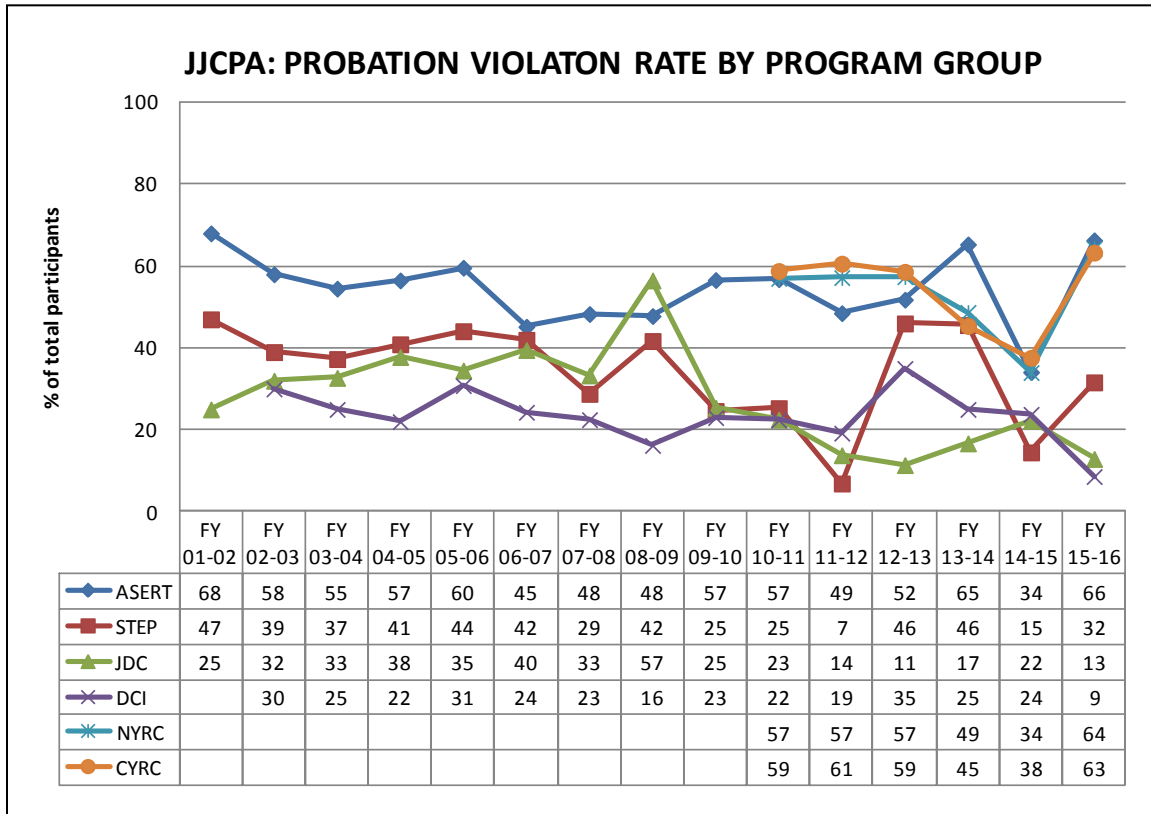


**JJCPA: RATE OF COMPLETION OF
VOLUNTARY COMMUNITY SERVICE (VCS) - CYRC**

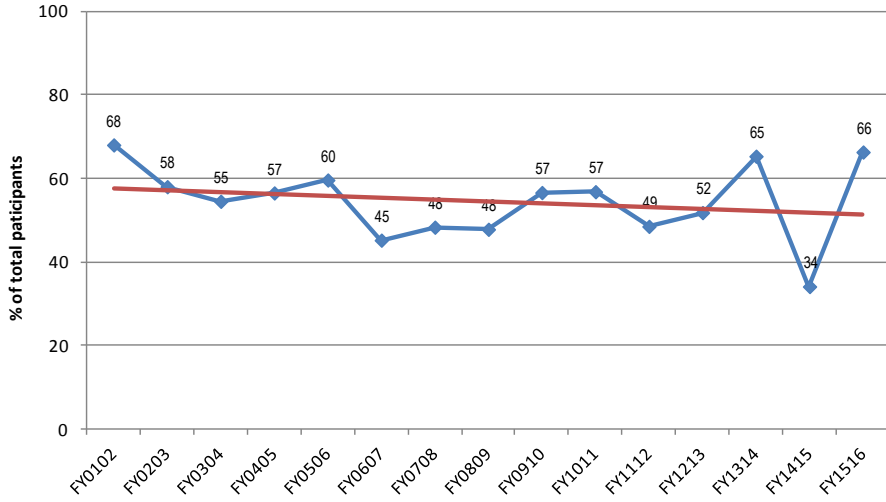


PROBATION VIOLATION (PV) RATE

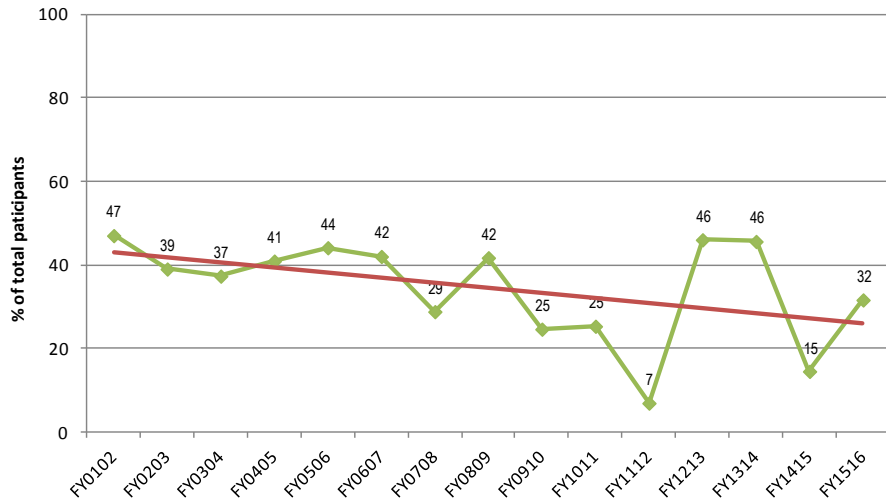
- Only 6 programs (see chart) were mandated to have PV as an outcome measure. Overall, there had been a downward trend for all of these programs.
- In FY1516, DCI and JDC had the lowest rate at 9% and 13%, respectively. ASERT had the highest rate at 66% followed by NYRC at 64% and CYRC at 63%.



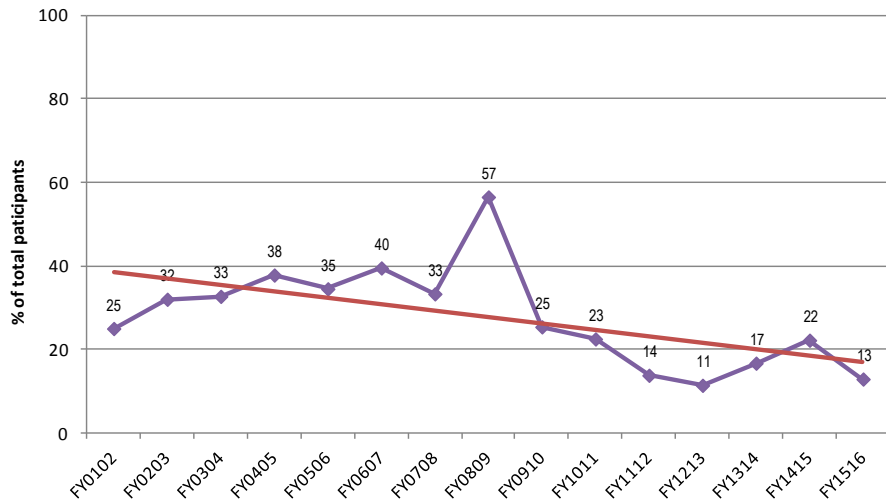
JJCPA: PROBATION VIOLATION RATE - ASERT



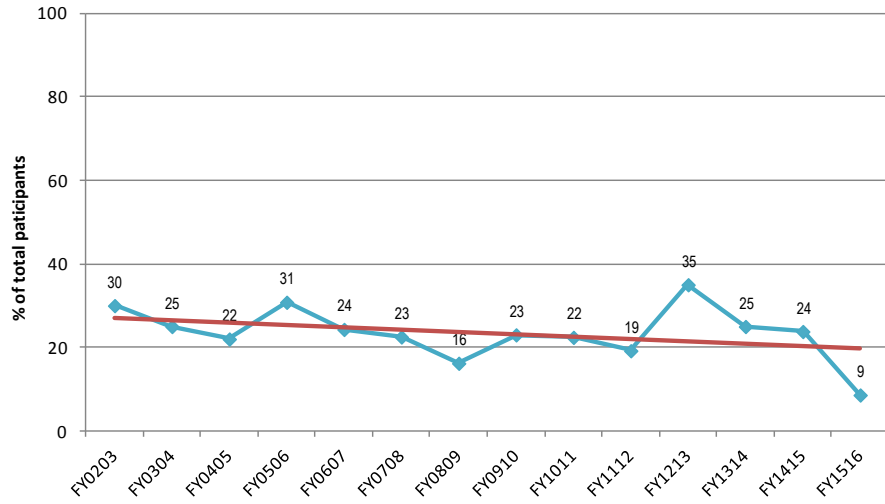
JJCPA: PROBATION VIOLATION RATE - STEP



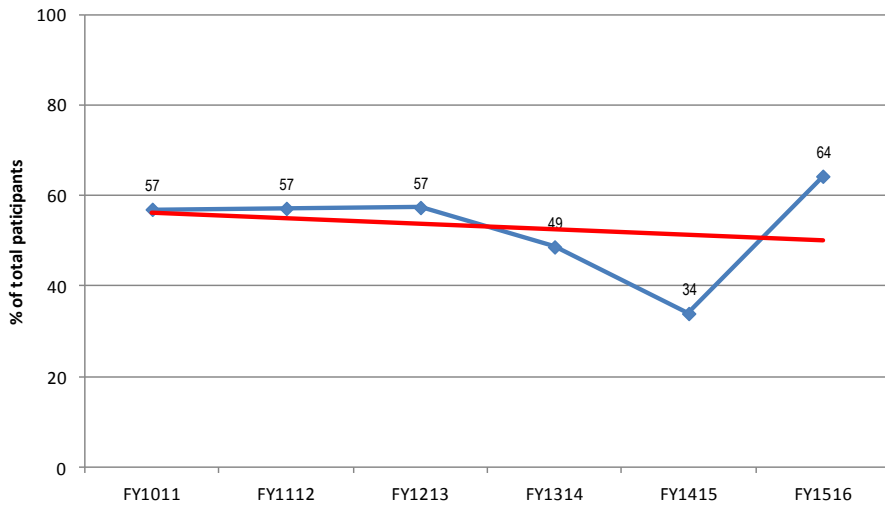
JJCPA: PROBATION VIOLATION RATE - JDC



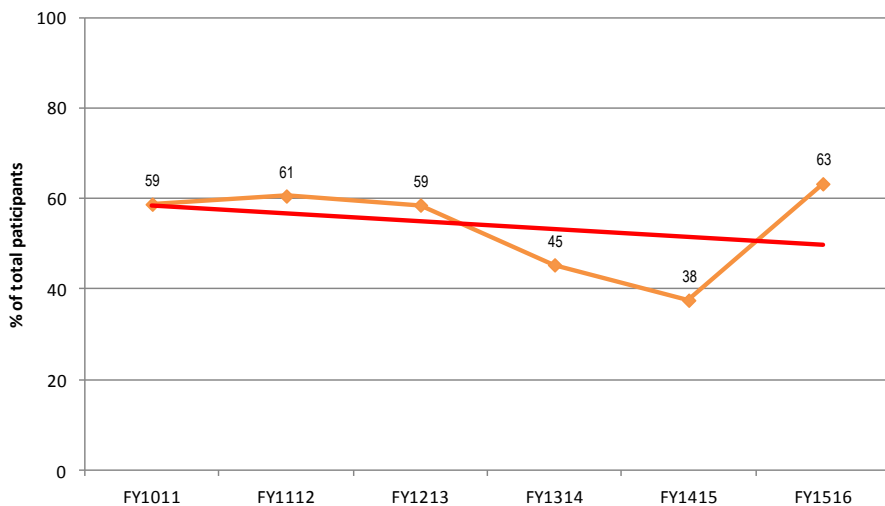
JJCPA: PROBATION VIOLATION RATE - DCI



JJCPA: PROBATION VIOLATION RATE - NYRC

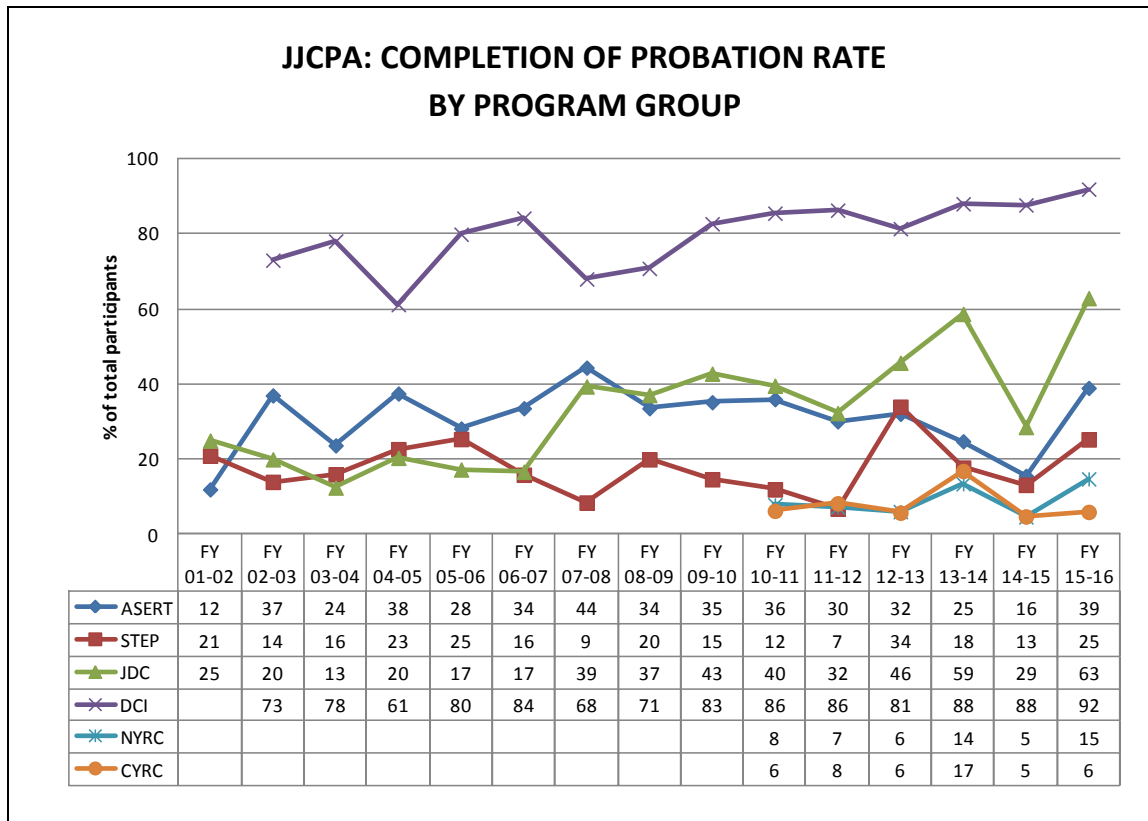


JJCPA: PROBATION VIOLATION RATE - CYRC

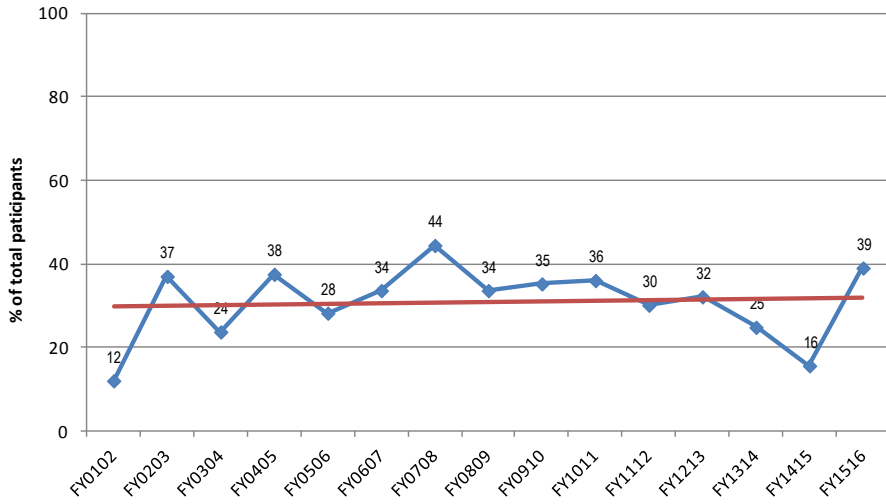


COMPLETION OF PROBATION RATE

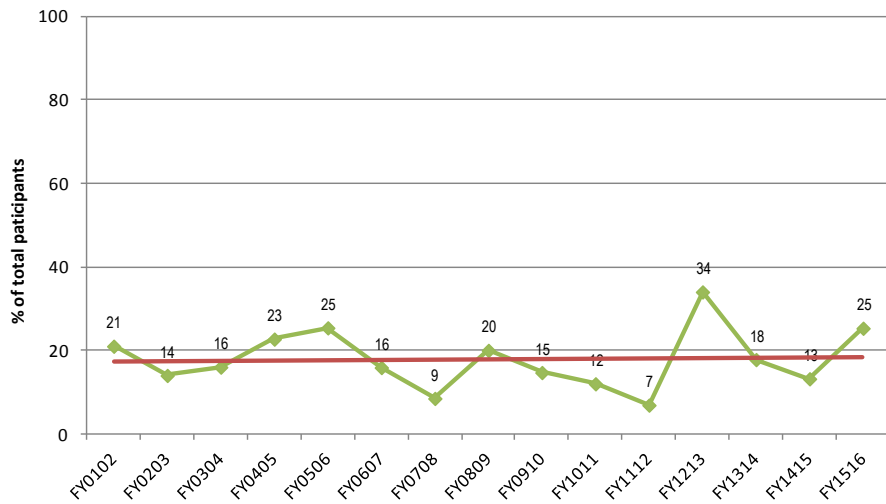
- The programs mandated for probation completion as an outcome measure are the same as those for PV. The general trend for this measure had been upward except for CYRC where it stayed level overall.
- DCI had the highest rate ranging from 61% in FY0405 to 92% in FY1516. Note: DCI rate is based on termination from formal or informal probation.
- The lowest rate ranged from 5% in FY1415 for both YRCs to 9% in FY0708 for STEP.



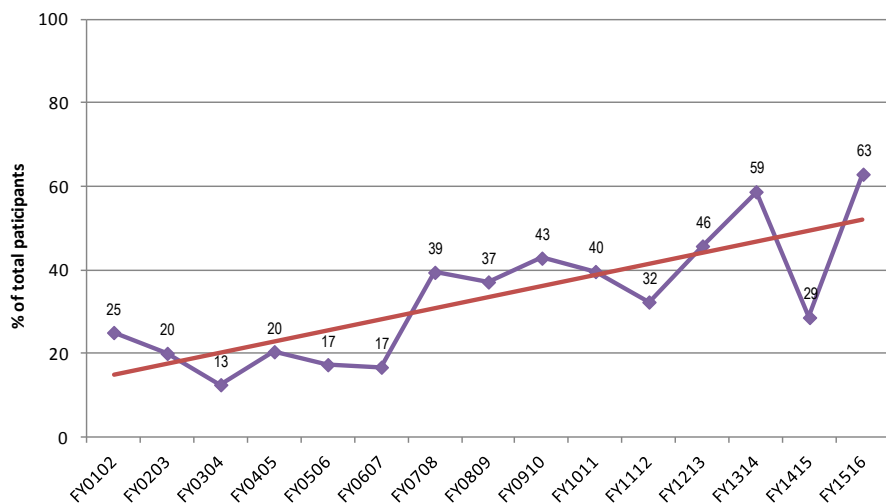
JJCPA: COMPLETION OF PROBATION RATE - ASERT

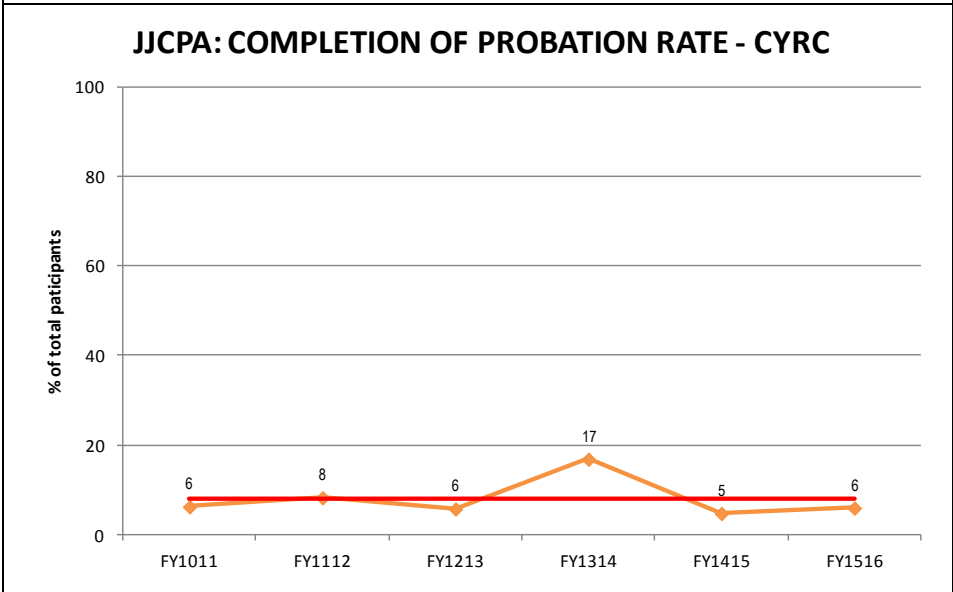
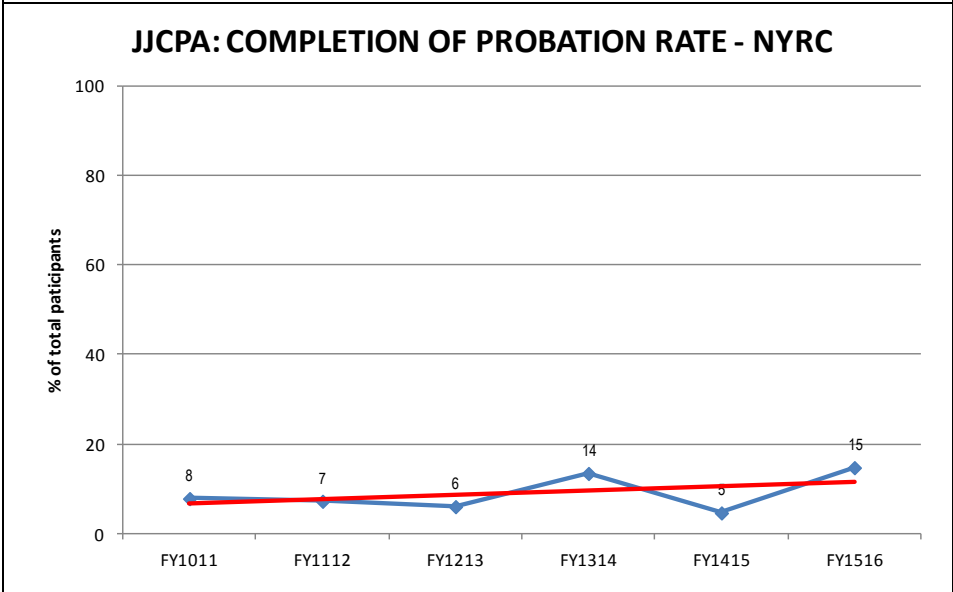
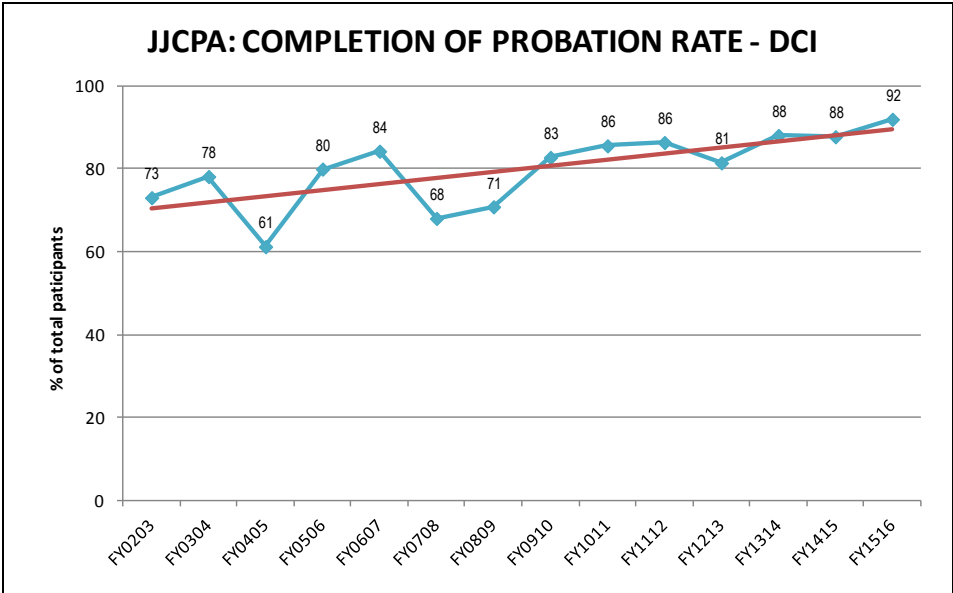


JJCPA: COMPLETION OF PROBATION RATE - STEP



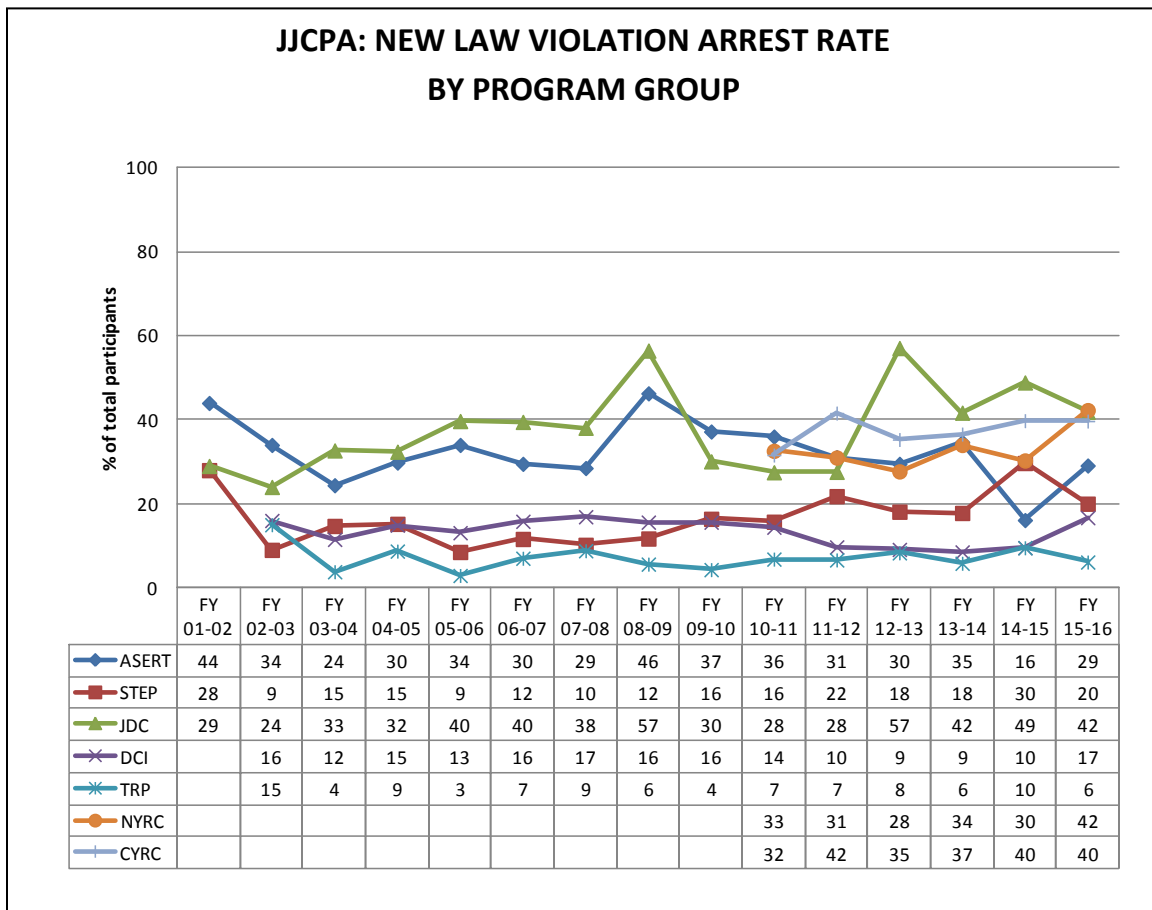
JJCPA: COMPLETION OF PROBATION RATE - JDC



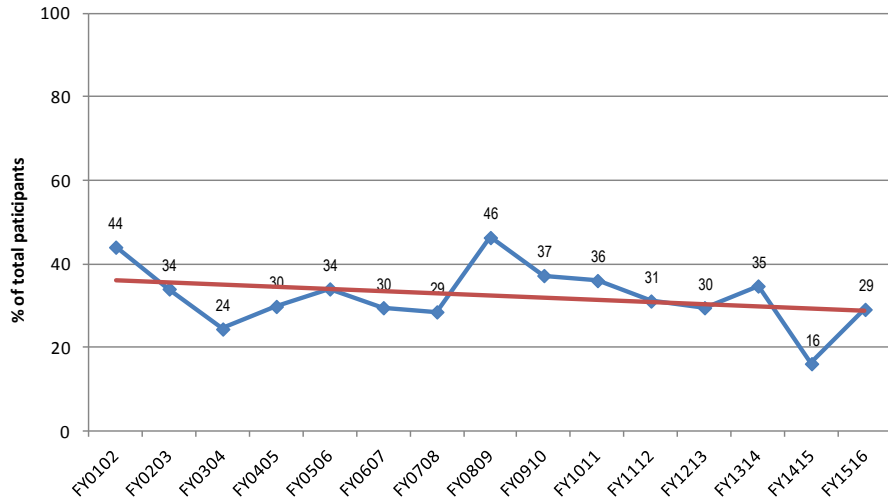


NEW LAW VIOLATION (NLV) ARREST RATE

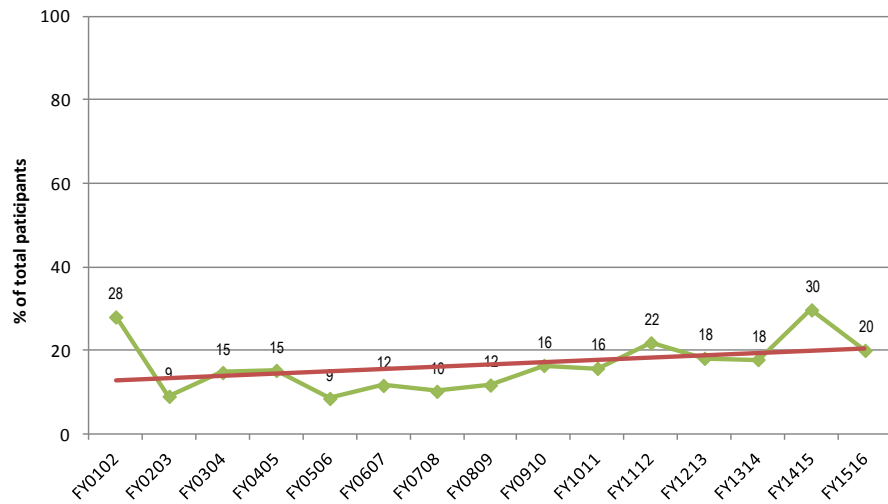
- All programs except SMART have NLV as a mandated outcome measure.
- For ASERT, DCI and TRP, there had been a downward trend in contrast to the others where the trend was upward.
- ASERT rates decreased the most, by 34%, from the program's first funding year to FY1516, while JDC had the biggest increase, by 45%.



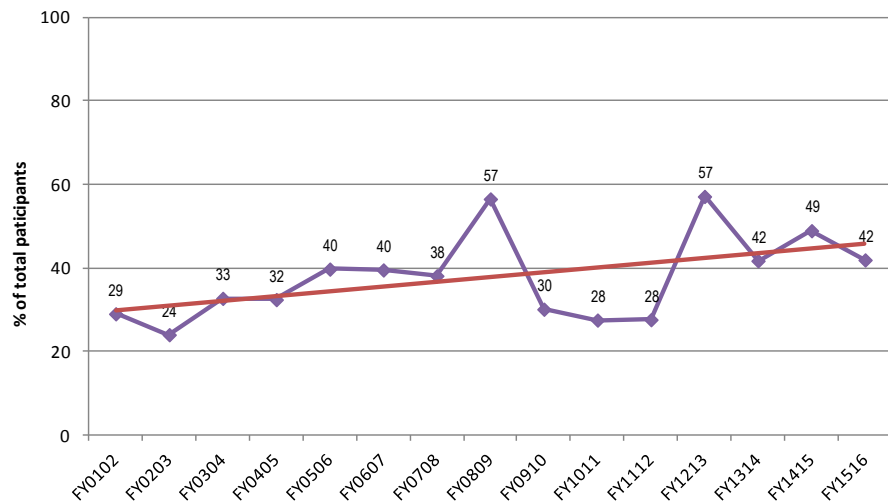
JJCPA: NEW LAW VIOLATION ARREST RATE - ASERT

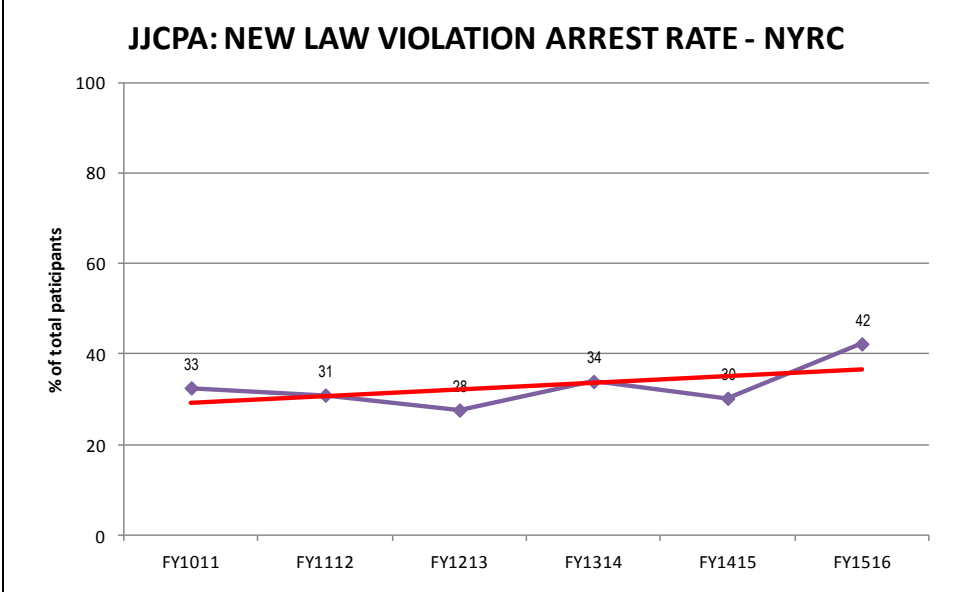
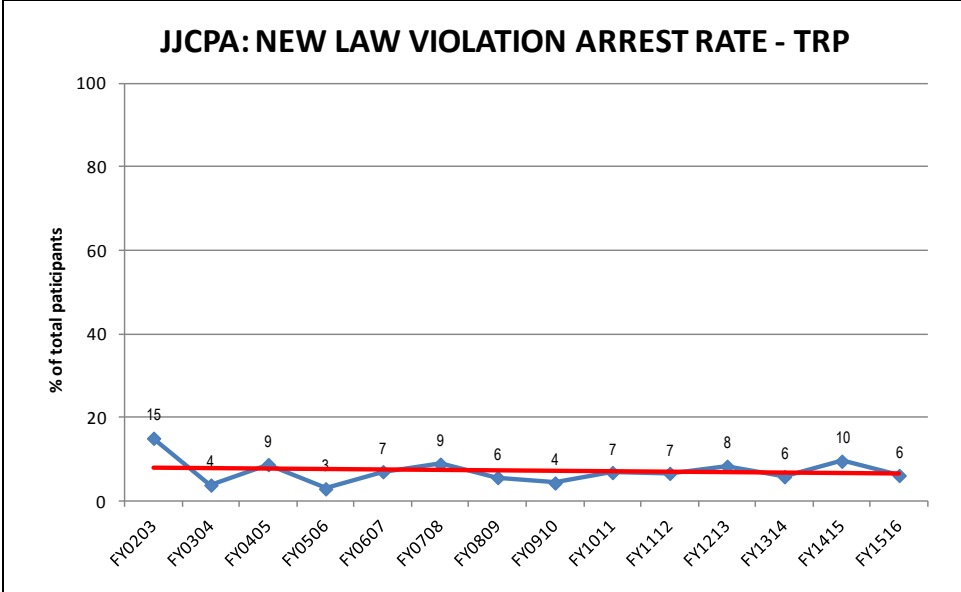
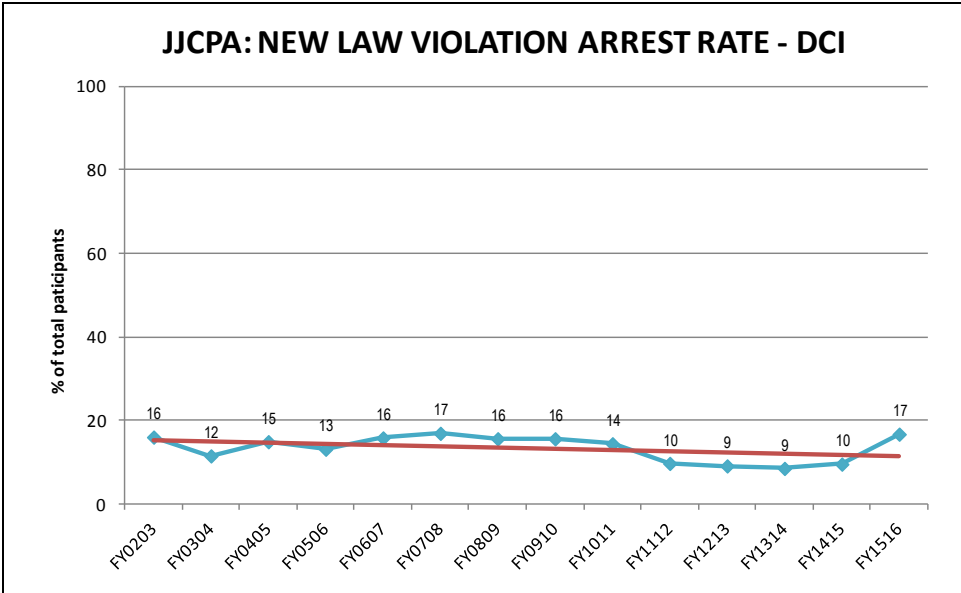


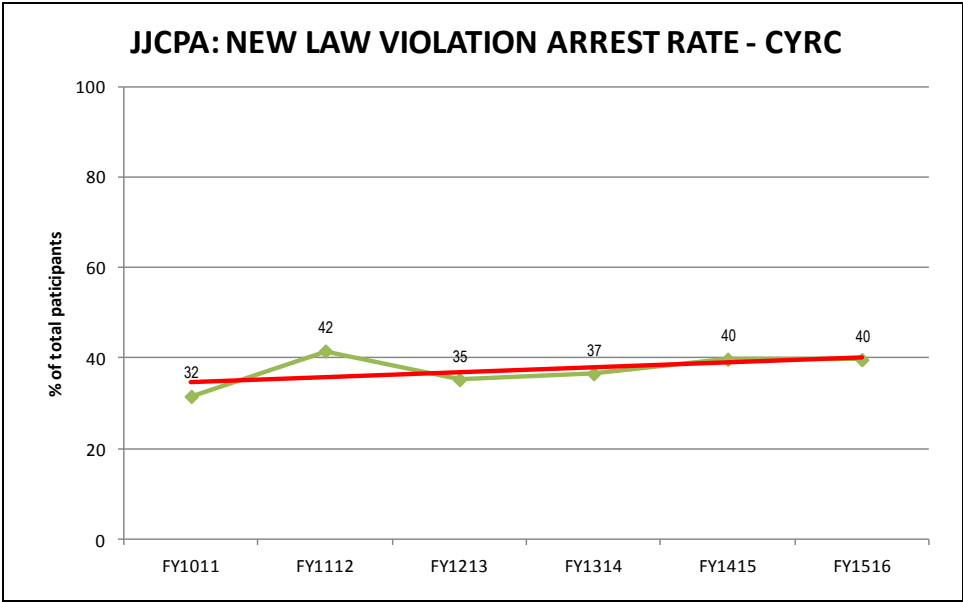
JJCPA: NEW LAW VIOLATION ARREST RATE - STEP



JJCPA: NEW LAW VIOLATION ARREST RATE - JDC

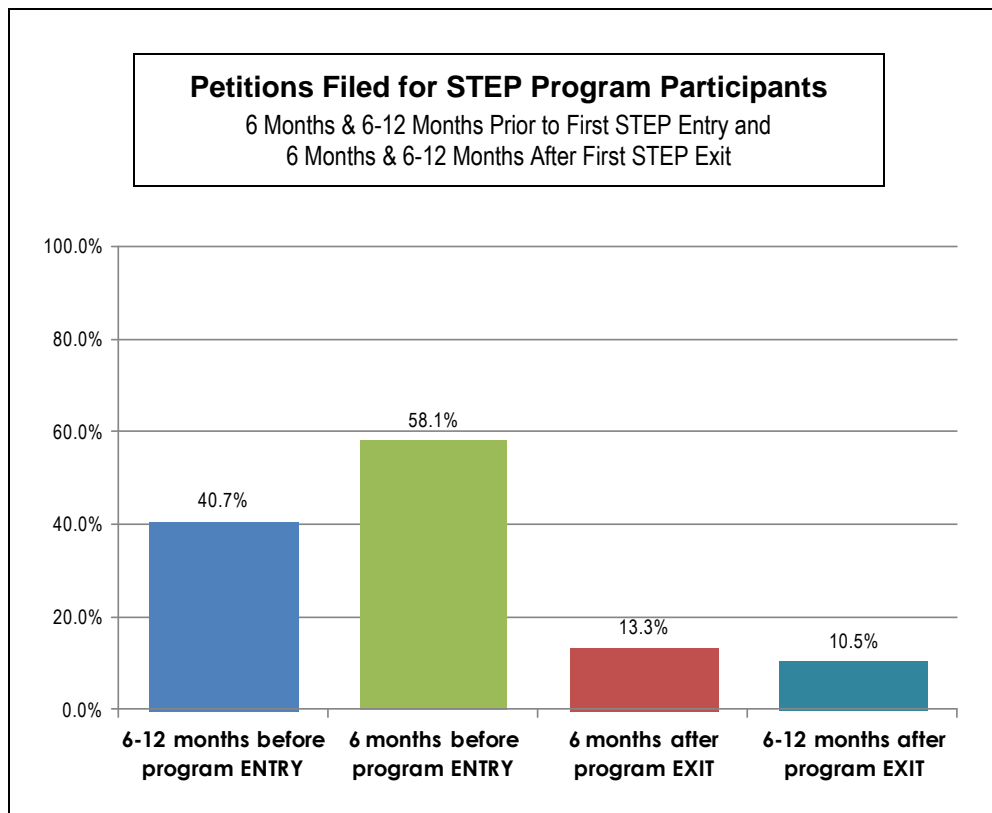
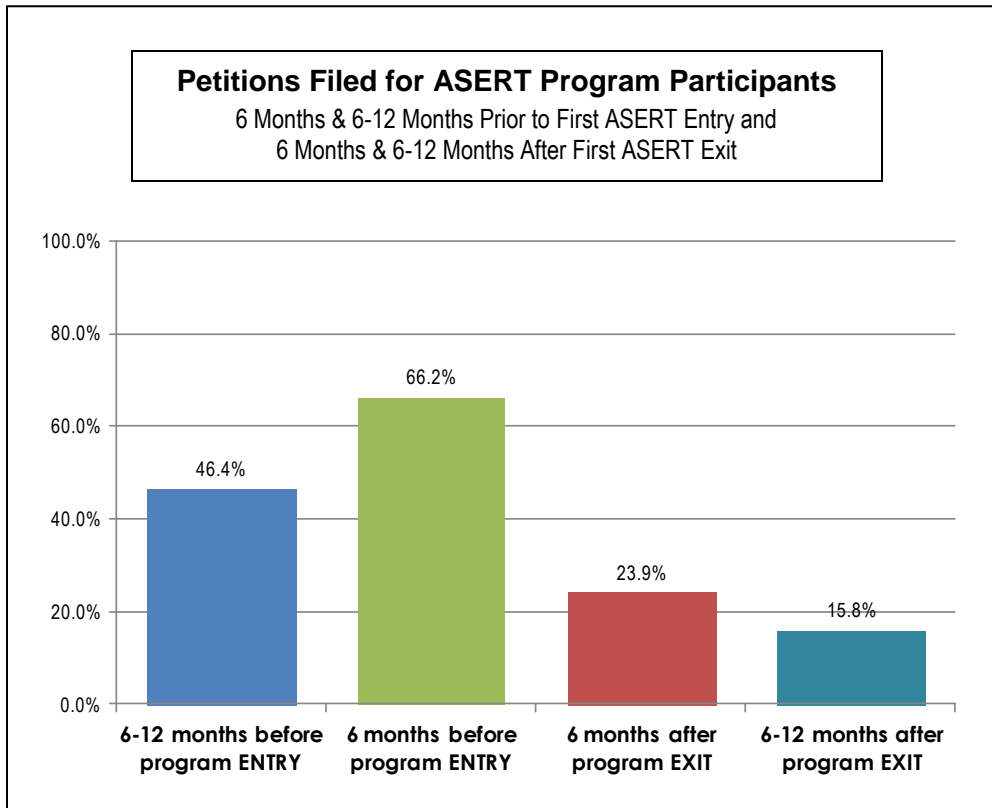




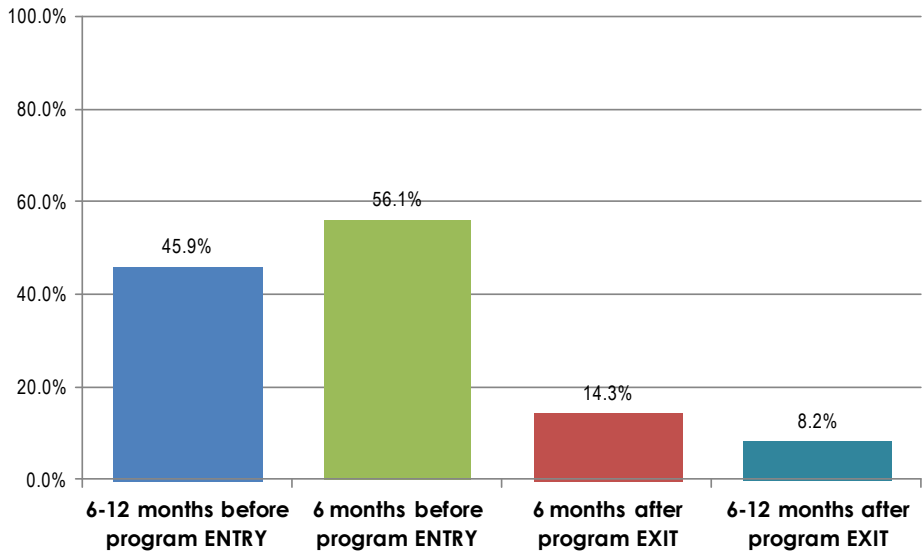


JJCPA Recidivism

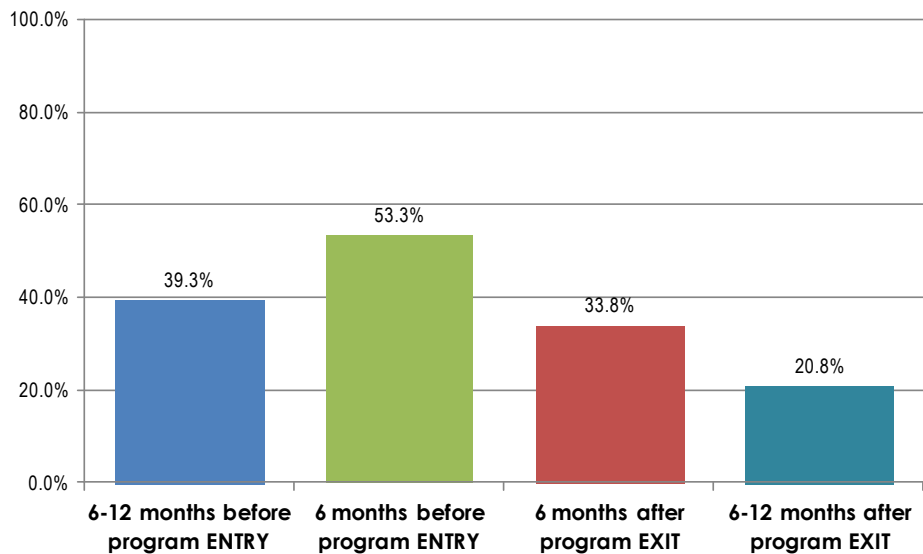
July 1, 2011 to June 30, 2016



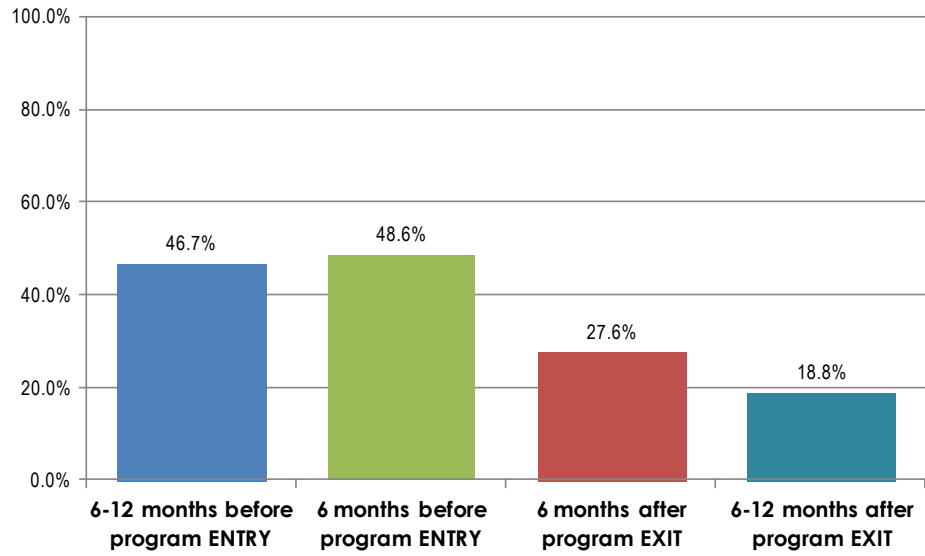
Petitions Filed for JDC Program Participants
 6 Months & 6-12 Months Prior to JDC Entry and
 6 Months & 6-12 Months After JDC Exit



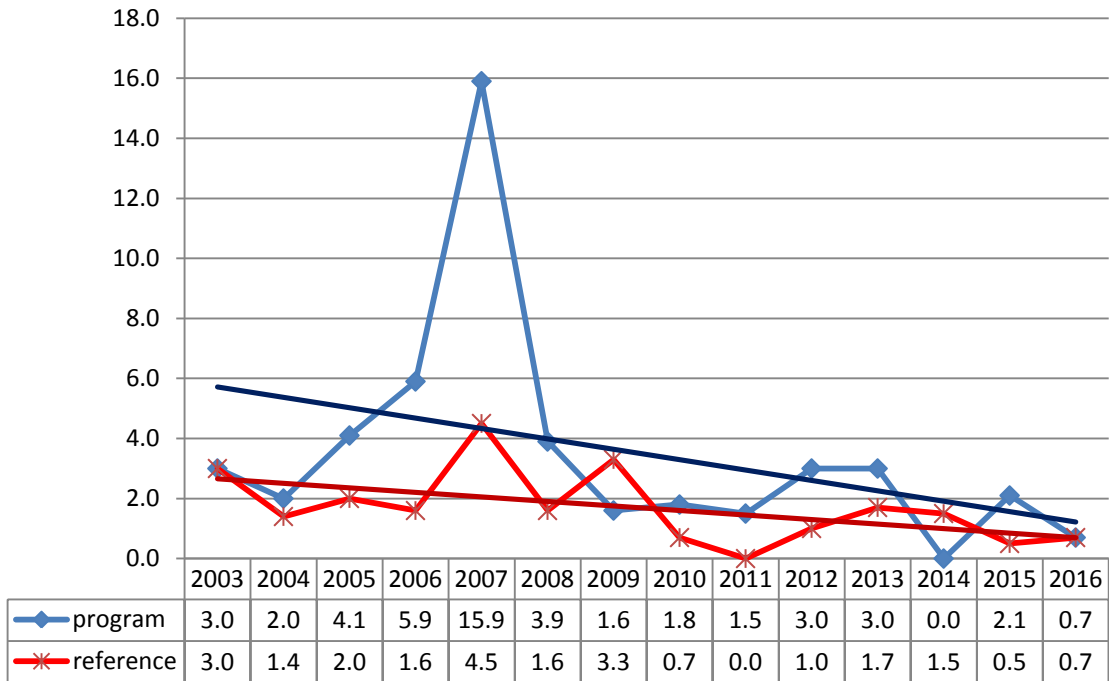
Petitions Filed for CYRC Program Participants
 6 Months & 6-12 Months Prior to First CYRC Entry and
 6 Months & 6-12 Months After First CYRC Exit



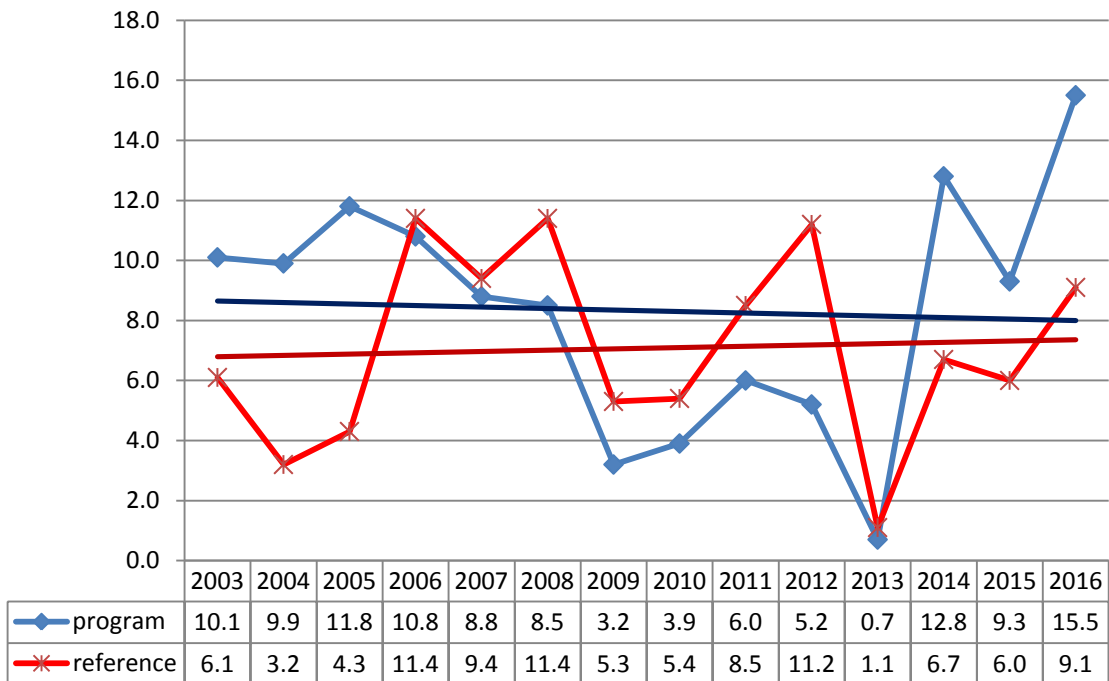
Petitions Filed for NYRC Program Participants
6 Months & 6-12 Months Prior to First NYRC Entry and
6 Months & 6-12 Months After First NYRC Exit



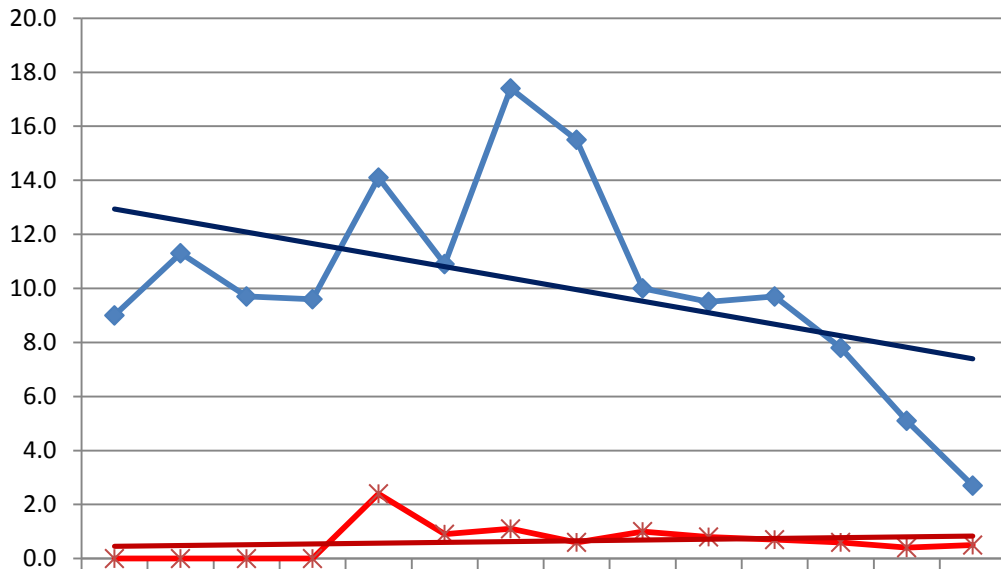
SMART- Incarceration Rate



SMART- Arrest Rate

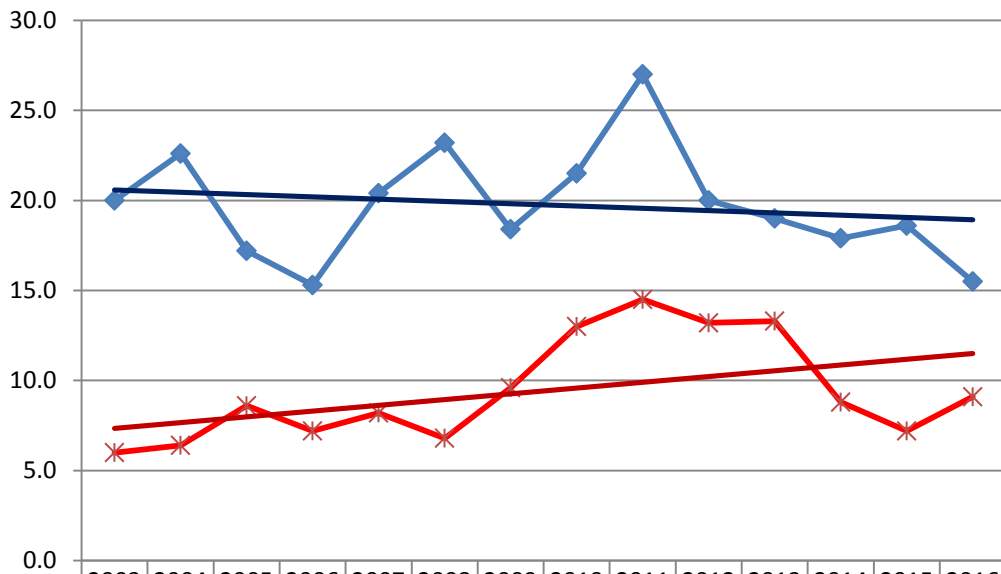


TRP - Incarceration Rate



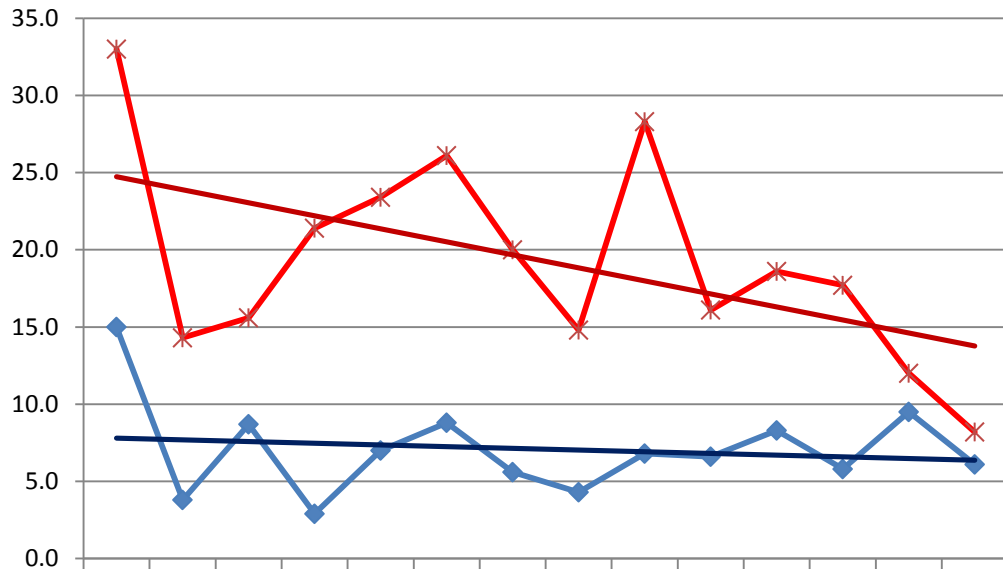
	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
◆ program	9.0	11.3	9.7	9.6	14.1	10.9	17.4	15.5	10.0	9.5	9.7	7.8	5.1	2.7
* reference	0.0	0.0	0.0	0.0	2.4	0.9	1.1	0.6	1.0	0.8	0.7	0.6	0.4	0.5

TRP - Arrest Rate



	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
◆ program	20.0	22.6	17.2	15.3	20.4	23.2	18.4	21.5	27.0	20.0	19.0	17.9	18.6	15.5
* reference	6.0	6.4	8.6	7.2	8.2	6.8	9.6	13.0	14.5	13.2	13.3	8.8	7.2	9.1

TRP - New Law Violation Rate



	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
◆ program	15.0	3.8	8.7	2.9	7.0	8.8	5.6	4.3	6.8	6.6	8.3	5.8	9.5	6.1
✱ reference	33.0	14.3	15.6	21.4	23.4	26.1	20.0	14.8	28.3	16.1	18.6	17.7	12.0	8.2

Juvenile Justice Crime Prevention Act Program Descriptions 2017



**County of Orange
Probation Department
Juvenile Justice Coordinating Council**

ASERT Substance Abuse Program (CPA 3)

PROGRAM DESCRIPTION

The Addiction, Substance Abuse Education and Recognition Treatment program (ASERT) provides intensive drug and alcohol abuse intervention for juvenile male offenders who have a long-term custody commitment (100 or more days) and a history of significant drug and/or alcohol abuse problems.

The program integrates a multidisciplinary intervention and education model that is based on a national substance abuse treatment program. JJCPA funding enabled the program to enhance certain program components.

The services provided by the ASERT program include:

- Intensive drug counseling by two clinical psychologists and an alcohol and drug abuse services counselor.
- Integrated case assessment and planning involving unit staff, and institutional DPO, field DPO, education staff and collateral resources.
- Multi-disciplinary education lab that provides computerized diagnostic evaluation of reading, language arts and math competencies.
- Occupational training and job placement services.
- Mentoring and counseling support during post-release.
- Intensive aftercare supervision in the community for up to 45 days post-release by a probation officer embedded into the program.

ASERT COLLABORATORS

- County Department of Education
- Health Care Agency
- North Regional Occupational Program
- Orange County Bar Foundation
- Probation Department

The primary program goal is to reduce the likelihood that these juvenile offenders will recidivate through providing intensive intervention services that address their chronic substance abuse problems.

POPULATION SERVED

The ASERT target population is male wards 14 to 19 years of age that have received a Juvenile Court commitment of at least 100 days and have been assessed as having a history of serious drug and alcohol abuse problems. Located at the Youth Guidance Center non-secure facility, ASERT currently provides resources for up to 64 boys in three program units at any given time.

Who are the ASERT Participants?

Of the 1,150 males served in the program,

- Average age was 16.9 years at assignment.
- 41% entered the program as a result of a probation violation.
- 83% were using their drug of choice 3 or more times a week, with 70% using daily. Most popular drugs of choice were Marijuana (44%) and Meth(36%).

By June 30, 2009, 1,150 juveniles had entered the ASERT program since JJCPA funding implementation in July 2001. While 73 of these youth were still in the program on June 30, the exit status of the other 1077 participants was as follows:

- 854 males had completed the program satisfactorily (average length of stay in program = 237.1 days)
- 148 males had exited the program unsatisfactorily
- 75 exited as “no faults” (e.g. medical removals, transferred to placement)

Juvenile Recovery Court (CPA 4)

PROGRAM DESCRIPTION

Juvenile Drug Court (JDC) is a collaborative program for juvenile offenders demonstrating an escalating pattern of drug and alcohol use. JDC provides intensive supervision and treatment for substance abuse to these youth as an alternative to incarceration. Orange County first implemented the program in September of 1999. The JJCPA funding enabled the program to increase the number of participants served and enhance several of the program components.

There are five program phases, including an initial 30-day orientation period. Mandatory requirements for youth in the program include:

- Participation in weekly individual and group therapy sessions.
- Attendance at weekly self-help meetings.
- Weekly reporting to the probation officer for progress checks and drug testing.
- Regular attendance in school with no behavior problems reported.
- Compliance with all court-ordered terms and conditions and regularly scheduled weekly, bi-monthly, or monthly court appearances for progress reviews.

JUVENILE DRUG COURT COLLABORATORS

- District Attorney
- Health Care Agency
- Juvenile Court
- Parent Empowerment Program
- Probation Department
- Public Defender

The primary JDC goals are to increase sobriety and reduce recidivism while reducing the reliance on incarceration. Participants can complete the program in a minimum of nine months. When a youth graduates, all charges and stayed time are dismissed and probation is terminated.

POPULATION SERVED

The JDC target population is juveniles between the ages of 13 and 18 who are on probation and have a significant substance abuse problem resulting in positive drug tests and/or arrests. Minors must have little to no history of violence, major drug sales, or residential burglary. Participation in the program is voluntary.

A total of 387 youth have been served by the program since the JJCPA enhancement in July 2001. As of June 30, 2009, 37 of these youth were still in JDC. Another 350 participants had exited the program as follows:

Who are the JDC Participants?

Of the 387 juvenile wards entering the program under JJCPA funding,

- 70% were males.
- Average age at assignment was 16.5 years.
- 59.7% used drugs &/or alcohol weekly and 64.1% used daily.
- Over half (54.5%) entered the program on a Probation Violation and 19.2% entered on a drug charge.

- 122 youth completed the program satisfactorily and graduated after an average length of stay of 485 days.
- 213 youth exited the program unsatisfactorily
- 15 youth exited “no fault” (14 voluntarily withdrew from program and one passed away).

Decentralized Intake Program (CPA 7)

PROGRAM DESCRIPTION

The Decentralized Intake Program (DCI) increases the level of counseling and diversion services for at-risk youth in the unincorporated areas and cities serviced by the Orange County Sheriff's Department. A key program feature is that all three collaborators are centrally located in Sheriff Operational areas. This centralized feature enables DCI staff to offer timely assessment and a progression of intervention services to these youth and their families in a location near their homes. Services provided by DCI include the following:

- Expedited processing of juveniles arrested and referred by the Sheriff's Department to Probation for an intake assessment.
- Referral of DCI youth and their families to local resources, programs and classes for appropriate intervention services when possible.
- Close supervision and monitoring by the same probation officer from assessment through program exit for juvenile offenders assigned sanctions or placed on informal probation
- Informal consultations among the on-site operations staff for purposes of making more informed decisions about certain cases.

DCI COLLABORATORS

- Orange County Sheriff's Department
- Probation Department
- Pepperdine Resource, Youth Diversion and Education (PRYDE)

The primary goal of DCI is to reduce the number of at-risk juveniles that progress further in the juvenile justice system through prompt assessment and linkage to appropriate services at the earliest possible point.

POPULATION SERVED

DCI serves juveniles and their families residing in the Sheriff's Department jurisdiction, which includes the South Orange County region, the city of Stanton and unincorporated areas in North Orange County. The primary target population tracked for JJCPA reporting requirements is juveniles who are arrested, most for the first time. By June 30, 2009, 10,923 juvenile offenders had received DCI services following their arrest. Another 2831 at-risk juveniles had been referred directly from community sources to PRYDE for assessment and counseling services.

Of the 10,923 juvenile offenders in DCI, 540 of these youth were still in the program on June 30, 2009. The exit status of the other 10,383 participants was as follows:

Who are the DCI Participants?

Of the 10,923 youth served in DCI,

- ◆ 72.5% were males
- ◆ Average age at referral was 15.4 years of age.
- ◆ 26.5% of the youth were 14 years of age or less

- ◆ 6,296 juveniles had completed the program satisfactorily (average length of stay in program = 109.0 days)
- ◆ 1,846 juveniles had exited the program unsatisfactorily.
- ◆ 2,241 juveniles exited no fault (e.g., transferred to another specialized program, outright dismissed, sanction/warned, waived counseling services)

For Further Information

For more detailed information about this program and other JJCPA funded programs, please contact the Orange County Probation Department at www.oc.ca.gov/probation

Truancy Response Program (CPA 8)

PROGRAM DESCRIPTION

The Truancy Response Program (TRP) is a cooperative effort to address the problem of chronic truancy in Orange County schools. TRP focuses on chronically truant youth and their families who have failed to respond to the traditional efforts at the school district level. It provides a progression of interventions up to and including formal court action including the following:

- .Mandatory attendance of truant youth and their parents at school-based group meetings conducted by the DA
- School-site consultation by the probation officer with a truant youth and his/her parents.
- Referral to probation for a TRP intake evaluation for informal handling initially.
- Placement in one of several “pre-court” TRP interventions monitored by probation
- Court-ordered placement of the youth on 725 W&I and/or prosecution of the parents. If terminated unsuccessfully, may result in 601 W&I and CDL suspension/delay for 365 days
- Court-ordered participation of both youth and parents in a Parent Empowerment Program workshop designed to coach parents in effective discipline methods for their children (initiated October 2005).
- Referrals for services such as counseling, parenting skills, and basic housing and shelter needs provided for truancy court families by the Social Services Agency (initiated July 2006).

- TRP COLLABORATORS**
- County of Department of Education
 - CSP (Community Service Programs)
 - District Attorney
 - Juvenile Court
 - Parent Empowerment Program
 - Probation Department
 - Public Defender
 - School Districts
 - Social Services Agency

A primary goal of TRP is to reduce school trancies and absences, thereby increasing the chances of these youths’ future success. Because truancy places a youth at risk for delinquency, the program also aims to reduce the number of these youth who go on to commit a crime resulting in a formal 602 application

POPULATION SERVED

TRP targets youth in all grade levels who have been identified as chronically truant. Prior to a formal referral to TRP, and before the case is handled by the school attendance and review boards (SARB), the school district holds a mandatory group meeting conducted by the DA staff for the parents and truant youth. During the eight program years, an estimated 550 parent meetings were conducted by the DA, with more than 16,600 participants in attendance.

The specific TRP target population tracked for purposes of the JJCPA reporting requirements is defined as a youth who has exhausted the school district’s administrative remedies and been referred to probation. As of June 30, 2016, over 4,500 youth had been referred to TRP. Of these, approximately 13% were “parent-only filings” because the student was under 12 years of age. While 214 of these youth were still being monitored under TRP as June 30, 2016, 3,727 participants had exited as follows:

- Who are the TRP Participants?***
- Of the 3,941 youth served in the program:
- 55% were males
 - Average age was 14.8 years at assignment (88% were over 12.0 years of age)
 - 63% were Hispanic and 25% were White

- 2,490 youth had completed the program satisfactorily (average length of stay in program =251 days).
- Approximately 1,200 youth had exited the program unsatisfactorily including those who had exited under no fault conditions (e.g. moved out of area).

School Mobile Assessment and Response Team (CPA 9)

PROGRAM DESCRIPTION

The School Mobile Assessment and Response Team (SMART) is a multi-agency program established to reduce crime and violence by youth on, near, or impacting school campuses. SMART members respond to calls from school and community personnel reporting violence or threats of violence. Each call for service results in an assessment of the situation, a full threat assessment as needed (including home searches for weapons) and referrals to law enforcement, diversion programs, or alternative community services. An overview of the major activities performed by the SMART team includes the following:

- Conduct formal threat assessments at the school or community site.
- Refer at-risk youth to appropriate community resources for assessment and intervention services
- Investigate and prosecute juveniles arrested for criminal acts
- Patrol neighborhoods in and around schools identified as potential risk areas for violence
- Supervise youth placed on probation
- Provide in-service training for school staff on threat recognition and emergency operations planning

SMART COLLABORATORS

Response Team Members

- Sheriff's Department

Participating School Districts

- Capistrano Unified School District
- Orange Unified School District
- Saddleback Valley Unified School District
- Tustin Unified School District

The SMART goal is to prevent precursors to violence through education and awareness, preempting likely instances of violence through threat assessment, and responding quickly and effectively to violence on or around school campuses.

POPULATION SERVED

The SMART program serves schools and communities in the South Orange County geographic area under the jurisdiction of the Sheriff. However, the team has the capacity to respond to school-related threats in all areas of the county as necessary. During the past eight years, the SMART team has responded to 2347 calls for service, resulting in contact with 2367 juvenile offenders. Outcomes of the SMART contact were as follows:

Who are the juveniles contacted by SMART?
Of the 2,367 juvenile offenders contacted by SMART in 2001 to 2009:

- 93.2% had no previous known contact with law enforcement
- 4.1% were on probation at the point of SMART contact
- 7.8 were placed in a diversion program or on Probation after SMART contact

- ◆ 18.4% were arrested
- ◆ 29.9% were referred to counseling programs
- ◆ 1.7% required putting a juvenile on a 5150 mental health safety hold due to the danger of suicide.

For Further Information

For more detailed information about this program and other JJCPA funded programs, please contact the Orange County Probation Department at www.oc.ca.gov/probation

STEP Girls Program (CPA 11)

PROGRAM DESCRIPTION

The Sobriety Through Education and Prevention (STEP) Girls Program provides gender-specific programming services in a custodial setting for girls serving a court-ordered commitment. Located at the Youth Guidance Center, the program provides the following specialized services:

- Comprehensive psychological and substance abuse assessment and treatment services provided by a psychologist and drug counselor.
- Assessment of academic skills and development of an individualized plan to address skill deficits by a school counselor.
- Gender-specific programming that includes individualized and group counseling services, and women’s issues discussion groups.
- Expanded use of the *Just Beginnings* parenting education curriculum.
- Intensive aftercare supervision in the community by a probation officer embedded into the program for up to 45 days post-release.
- Mentoring and counseling support services during post-release.
- Centralized oversight of the program by a unit coordinator.

STEP COLLABORATORS

- County Department of Education
- Girls Inc
- Health Care Agency
- Orange County Bar Foundation
- Probation Department

A major goal of the YGC Girls Program is to reduce the likelihood that participants will go on to further delinquency or a pattern of adult crime. It is believed this can be best accomplished by providing services specifically designed for the female offender population.

POPULATION SERVED

The STEP target population is female wards 14 to 19 years of age that have received a Juvenile Court commitment of at least 100 days and have been assessed as having a history of serious drug and alcohol abuse problems. Located at the Youth Guidance Center, a non-secure facility, STEP currently provides resources for up to 64 boys in three program units at any given time.

As of June 30, 2009, 583 female wards had been committed to YGC and entered STEP since April 2001. While 27 girls were still in the program on June 30th, the exit status for the other 556 participants was as follows:

Who are the STEP Participants?

Of the 583 girls served in the program,

- Average age at entry was 17 years
- 94% scored in the ‘serious to impaired reality’ range on the DSM-IV GAF mental health assessment.
- Average age at first drug use was 13 years and amphetamines was their current drug of choice

- 449 girls had completed the program satisfactorily (average length of stay in program = 97 days)
- 45 girls had exited the program unsatisfactorily
- 62 girls had exited as “no fault” (transfer to placement or out of county)

Central Youth Reporting Center (CPA 12)

PROGRAM DESCRIPTION

The Central Youth Reporting Center (YRC) is a collaborative partnership that includes the Orange County Probation Department, Orange County Department of Education, and the Orange County Health Care Agency Children and Youth Services. The Central Youth Reporting Center is dedicated to the vision of creating a learning environment where students are empowered to develop self-sufficiency and a sense of pride in their academic success.

The Central YRC is in the city of Santa Ana and can serve up to 60 students.

The Mission of the YRC program is to reduce the use of secure detention by providing a highly structured community based alternative program. The staff at the YRC strives to promote lawful and productive lifestyles of its students by providing proven intervention and programming. Lastly, a reduction in detention will assist the Probation Department in redirecting public funds towards additional effective juvenile justice strategies while ensuring public safety.

The YRC operates within the local community to provide the student with the opportunity to modify poor behavior, and to learn the skills needed to comply with their court orders and terms of probation. The student will attend a full academic program, participate in afternoon group counseling, individual counseling, and random drug testing with an emphasis on obtaining and maintaining sobriety. The student will be encouraged to seek employment to support their families, pay taxes, and repay the victims of their crimes. Services provided by Central YRC include the following:

- An on-site school
- Drug and alcohol abuse assessment and counseling
- Mental health assessment and treatment
- Family services and parenting education
- Restorative justice, community service, and enrichment activities
- Transportation to and from home to the site.
- Close supervision on the site and intensive supervision in the community

CENTRAL YRC COLLABORATORS

- ◆ County Department of Education
- ◆ Health Care Agency
- ◆ Probation Department

POPULATION SERVED

Some students have developed a pattern of chronic truancies, delinquency, at-risk behaviors and violations of their terms and conditions of probation. Students will be selected for the YRC program based on several criteria. This criteria includes: 602 WIC wards of the Juvenile Court between the ages of 13 and 18 years old who are currently in violation of the terms and conditions of their probation and who are at risk of arrest and/or referral to the Juvenile Court, minors who have been arrested for a new law violation or those minors ordered by the Court to attend.

North Youth Reporting Center (CPA 13)

PROGRAM DESCRIPTION

The North Youth Reporting Center (YRC) is a collaborative partnership that includes the Orange County Probation Department, Orange County Department of Education, and the Orange County Health Care Agency Children and Youth Services. The Central Youth Reporting Center is dedicated to the vision of creating a learning environment where students are empowered to develop self-sufficiency and a sense of pride in their academic success.

The North YRC is in the city of Anaheim and can serve up to 60 students.

The Mission of the YRC program is to reduce the use of secure detention by providing a highly structured community based alternative program. The staff at the YRC strives to promote lawful and productive lifestyles of its students by providing proven intervention and programming. Lastly, a reduction in detention will assist the Probation Department in redirecting public funds towards additional effective juvenile justice strategies while ensuring public safety.

The YRC operates within the local community to provide the student with the opportunity to modify poor behavior, and to learn the skills needed to comply with their court orders and terms of probation. The student will attend a full academic program, participate in afternoon group counseling, individual counseling, and random drug testing with an emphasis on obtaining and maintaining sobriety. The student will be encouraged to seek employment to support their families, pay taxes, and repay the victims of their crimes. Services provided by North YRC include the following:

- An on-site school
- Drug and alcohol abuse assessment and counseling
- Mental health assessment and treatment
- Family services and parenting education
- Restorative justice, community service, and enrichment activities
- Transportation to and from home to the site.
- Close supervision on the site and intensive supervision in the community

North YRC Collaborators

- ◆ County Department of Education
- ◆ Health Care Agency
- ◆ Probation Department

POPULATION SERVED

Some students have developed a pattern of chronic truancies, delinquency, at-risk behaviors and violations of their terms and conditions of probation. Students will be selected for the YRC program based on several criteria. This criteria includes: 602 WIC wards of the Juvenile Court between the ages of 13 and 18 years old who are currently in violation of the terms and conditions of their probation and who are at risk of arrest and/or referral to the Juvenile Court, minors who have been arrested for a new law violation or those minors ordered by the Court to attend.

**Juvenile Justice Crime Prevention Act
FY 2017-2018 Planning Budget
All Programs - Summary of Proposed Budget**

	FY 2017-2018 Proposed JJCPA Budget	CPA03 ADDICTION, SUBSTANCE ABUSE EDUCATION & RECOGNITION TREATMENT	CPA04 JUVENILE RECOVERY COURT	CPA07 DECENTRALIZED INTAKE/SHERIFF'S PREVENTION PROGRAM	CPA08 TRUANCY RESPONSE PROGRAM	CPA09 SCHOOL MOBILE ASSESSMENT & RESPONSE TEAM	CPA11 PROGRAMMING FOR GIRLS	CPA12 CENTRAL YOUTH REPORTING CENTER	CPA13 NORTH YOUTH REPORTING CENTER	
Total Program Budget:	11,636,233.00	3,721,658.00	673,793.00	702,364.00	779,517.00	715,959.00	1,460,643.00	1,822,831.00	1,759,468.00	
Check -->	-	-	-	-	-	-	-	-	-	
FTE	74.85	27.05	2.36	2.74	2.32	0.11	9.97	15.15	15.15	
S&EB	8,353,331.00	2,992,245.00	195,489.00	351,034.00	312,885.00	9,361.00	1,135,038.00	1,678,016.00	1,679,263.00	
S&EB Offset	(351,000.00)	(6,000.00)	(10,000.00)	-	-	-	-	(120,000.00)	(215,000.00)	
S&S	408,270.00	6,000.00	5,500.00	500.00	5,500.00	-	1,000.00	214,690.00	175,080.00	
Cost Apply	2,579,594.00	250,125.00	457,804.00	350,830.00	401,132.00	706,598.00	242,855.00	50,125.00	120,125.00	
Professional Services	-	-	-	-	-	-	-	-	-	
Contracts	646,038.00	479,288.00	25,000.00	-	60,000.00	-	81,750.00	-	-	
Partner Department Subsidy	-	-	-	-	-	-	-	-	-	
Probation Subsidy	-	-	-	-	-	-	-	-	-	
Miscellaneous	-	-	-	-	-	-	-	-	-	
		Check								
FY 2017-2018 JJCPA Projected Allocation	8,707,639.00	-	-	-	-	-	-	-	-	
Growth Earned in FY 2016-2017 & Paid in "FY 2017-2018	2,991,255.00	-	-	-	-	-	-	-	-	
Unspent PY Allocation/Growth/Interest	2,274,251.00	-	-	-	-	-	-	-	-	
Total Available Funding FY 2017-2018	13,973,145.00	-	-	-	-	-	-	-	-	
Total Proposed FY 2017-2018 Budget for Existing Programs	11,636,233.00	-	-	-	-	-	-	-	-	
Over / (Under) Available Funding (Inc Rollover)	2,336,912.00	-	-	-	-	-	-	-	-	
Total										
FY 2015-2016 JJCPA Actual	10,306,914.56	3,219,573.78	598,330.03	593,876.79	613,234.33	663,345.81	1,250,248.24	1,795,911.14	1,572,394.44	
FY 2016-2017 JJCPA Budget	10,260,560.00	2,790,630.00	782,273.00	719,244.00	672,954.00	823,971.00	1,167,408.00	1,622,718.00	1,681,362.00	
FY 2017-2018 Proposed JJCPA Budget	11,636,233.00	3,721,658.00	673,793.00	702,364.00	779,517.00	715,959.00	1,460,643.00	1,822,831.00	1,759,468.00	

**Juvenile Justice Crime Prevention Act
 FY 2017-2018 Planning Budget
 ADDICTION, SUBSTANCE ABUSE EDUCATION & RECOGNITION TREATMENT (CPA03 - ASERT)**

	FY 2015-2016 JJCPA Actual	FY 2016-2017 JJCPA Budget	FY 2017-2018 Proposed JJCPA Budget	Other Funding	Actual
<i>Program Total:</i>	3,219,573.78	2,790,630.00	3,721,658.00	-	-
<i>Check --></i>	-	-	-	-	-
<i>FTE</i>	24.985	26.948	27.054	-	-
<i>S&EB</i>	2,673,709.21	3,118,971.00	2,992,245.00	-	-
<i>S&EB Offset</i>	(6,098.00)	(50,000.00)	(6,000.00)	-	-
<i>S&S</i>	4,814.00	10,000.00	6,000.00	-	-
<i>Cost Apply</i>	235,584.00	250,125.00	250,125.00	-	-
<i>Professional Services</i>	-	-	-	-	-
<i>Contracts</i>	311,515.00	345,500.00	479,288.00	-	-
<i>Partner Department Subsidy</i>	-	-	-	-	-
<i>Probation Subsidy</i>	-	(883,966.00)	-	-	-
<i>Miscellaneous</i>	-	-	-	-	-

**Juvenile Justice Crime Prevention Act
 FY 2017-2018 Planning Budget
 JUVENILE RECOVERY COURT (CPA04 - JRC) Previously Juvenile Drug Court**

	FY 2015-2016 JJCPA Actual	FY 2016-2017 JJCPA Budget	FY 2017-2018 Proposed JJCPA Budget	Other Funding	Actual
<i>Program Total:</i>	598,330.03	782,273.00	673,793.00	-	-
<i>Check --></i>	-	-	-	-	-
<i>FTE</i>	3.348	2.710	2.359	-	-
<i>S&EB</i>	385,561.00	256,648.00	195,489.00	-	-
<i>S&EB Offset</i>	(10,000.00)	(10,000.00)	(10,000.00)	-	-
<i>S&S</i>	5,500.00	5,500.00	5,500.00	-	-
<i>Cost Apply</i>	351,858.00	460,125.00	457,804.00	-	-
<i>Professional Services</i>	-	-	-	-	-
<i>Contracts</i>	70,000.00	70,000.00	25,000.00	-	-
<i>Partner Department Subsidy</i>	-	-	-	-	-
<i>Probation Subsidy</i>	-	-	-	-	-
<i>Miscellaneous</i>	-	-	-	-	-

**Juvenile Justice Crime Prevention Act
 FY 2017-2018 Planning Budget
 DECENTRALIZED INTAKE/SHERIFF'S PREVENTION PROGRAM (CPA07 - DCI)**

	FY 2015-2016 JJCPA Actual	FY 2016-2017 JJCPA Budget	FY 2017-2018 Proposed JJCPA Budget	Other Funding	Actual
<i>Program Total:</i>	593,876.79	719,244.00	702,364.00	-	-
<i>Check --></i>	-	-	-	-	-
<i>FTE</i>	2.935	2.848	2.741	-	-
<i>S&EB</i>	242,912.09	350,379.00	351,034.00	-	-
<i>S&EB Offset</i>	-	-	-	-	-
<i>S&S</i>	231.03	500.00	500.00	-	-
<i>Cost Apply</i>	350,733.67	368,365.00	350,830.00	-	-
<i>Professional Services</i>	-	-	-	-	-
<i>Contracts</i>	-	-	-	-	-
<i>Partner Department Subsidy</i>	-	-	-	-	-
<i>Probation Subsidy</i>	-	-	-	-	-
<i>Miscellaneous</i>	-	-	-	-	-

**Juvenile Justice Crime Prevention Act
 FY 2017-2018 Planning Budget
 TRUANCY RESPONSE PROGRAM (CPA08 - TRP)**

	FY 2015-2016 JJCPA Actual	FY 2016-2017 JJCPA Budget	FY 2017-2018 Proposed JJCPA Budget	Other Funding	Actual
<i>Program Total:</i>	529,953.00	672,954.00	779,517.00	-	-
<i>Check --></i>	-	-	-	-	-
<i>FTE</i>	1.338	1.328	2.317	-	-
<i>S&EB</i>	165,285.00	176,829.00	312,885.00	-	-
<i>S&EB Offset</i>	-	-	-	-	-
<i>S&S</i>	7,000.00	6,000.00	5,500.00	-	-
<i>Cost Apply</i>	297,668.00	430,125.00	401,132.00	-	-
<i>Professional Services</i>	-	-	-	-	-
<i>Contracts</i>	60,000.00	60,000.00	60,000.00	-	-
<i>Partner Department Subsidy</i>	-	-	-	-	-
<i>Probation Subsidy</i>	-	-	-	-	-
<i>Miscellaneous</i>	-	-	-	-	-

**Juvenile Justice Crime Prevention Act
 FY 2017-2018 Planning Budget
 SCHOOL MOBILE ASSESSMENT & RESPONSE TEAM (CPA09 - SMART)**

	FY 2015-2016 JJCPA Actual	FY 2016-2017 JJCPA Budget	FY 2017-2018 Proposed JJCPA Budget	Other Funding	Actual
<i>Program Total:</i>	663,345.81	823,971.00	715,959.00	-	-
<i>Check --></i>	-	-	-	-	-
<i>FTE</i>	0.135	0.048	0.114	-	-
<i>S&EB</i>	16,495.00	5,120.00	9,361.00	-	-
<i>S&EB Offset</i>	-	-	-	-	-
<i>S&S</i>	-	-	-	-	-
<i>Cost Apply</i>	942,404.00	818,851.00	706,598.00	-	-
<i>Professional Services</i>	-	-	-	-	-
<i>Contracts</i>	-	-	-	-	-
<i>Partner Department Subsidy</i>	-	-	-	-	-
<i>Probation Subsidy</i>	-	-	-	-	-
<i>Miscellaneous</i>	-	-	-	-	-

**Juvenile Justice Crime Prevention Act
 FY 2017-2018 Planning Budget
 PROGRAMMING FOR GIRLS (CPA11 - ASERT-GIRLS)**

	FY 2015-2016 JJCPA Actual	FY 2016-2017 JJCPA Budget	FY 2017-2018 Proposed JJCPA Budget	Other Funding	Actual
<i>Program Total:</i>	1,250,248.24	1,167,408.00	1,460,643.00	-	-
<i>Check --></i>	-	-	-	-	-
<i>FTE</i>	10.285	10.148	9.974	-	-
<i>S&EB</i>	1,102,641.00	1,105,993.00	1,135,038.00	-	-
<i>S&EB Offset</i>	-	-	-	-	-
<i>S&S</i>	2,000.00	2,000.00	1,000.00	-	-
<i>Cost Apply</i>	223,205.00	242,855.00	242,855.00	-	-
<i>Professional Services</i>	-	-	-	-	-
<i>Contracts</i>	81,750.00	81,750.00	81,750.00	-	-
<i>Partner Department Subsidy</i>	-	-	-	-	-
<i>Probation Subsidy</i>	(8,095.00)	(265,190.00)	-	-	-
<i>Miscellaneous</i>	-	-	-	-	-

**Juvenile Justice Crime Prevention Act
 FY 2017-2018 Planning Budget
 CENTRAL YOUTH REPORTING CENTER (CPA12 - CYRC)**

	FY 2015-2016 JJCPA Actual	FY 2016-2017 JJCPA Budget	FY 2017-2018 Proposed JJCPA Budget	Other Funding	Actual
<i>Program Total:</i>	1,795,911.14	1,622,718.00	1,822,831.00	-	-
<i>Check --></i>	-	-	-	-	-
<i>FTE</i>	15.575	15.488	15.149	-	-
<i>S&EB</i>	1,695,025.00	1,763,897.00	1,678,016.00	-	-
<i>S&EB Offset</i>	(138,335.43)	(50,000.00)	(120,000.00)	-	-
<i>S&S</i>	169,193.00	212,282.00	214,690.00	-	-
<i>Cost Apply</i>	70,029.00	50,125.00	50,125.00	-	-
<i>Professional Services</i>	-	-	-	-	-
<i>Contracts</i>	-	-	-	-	-
<i>Partner Department Subsidy</i>	-	-	-	-	-
<i>Probation Subsidy</i>	-	(353,586.00)	-	-	-
<i>Miscellaneous</i>	-	-	-	-	-

**Juvenile Justice Crime Prevention Act
 FY 2017-2018 Planning Budget
 NORTH YOUTH REPORTING CENTER (CPA13 - NYRC)**

	FY 2015-2016 JJCPA Actual	FY 2016-2017 JJCPA Budget	FY 2017-2018 Proposed JJCPA Budget	Other Funding	Actual
<i>Program Total:</i>	1,572,394.44	1,681,362.00	1,759,468.00	-	-
<i>Check --></i>	-	-	-	-	-
<i>FTE</i>	12.575	15.488	15.149	-	-
<i>S&EB</i>	1,467,903.41	1,705,580.00	1,679,263.00	-	-
<i>S&EB Offset</i>	(213,825.97)	(50,000.00)	(215,000.00)	-	-
<i>S&S</i>	125,806.32	170,847.00	175,080.00	-	-
<i>Cost Apply</i>	192,510.67	120,125.00	120,125.00	-	-
<i>Professional Services</i>	-	-	-	-	-
<i>Contracts</i>	-	-	-	-	-
<i>Partner Department Subsidy</i>	-	-	-	-	-
<i>Probation Subsidy</i>	-	(265,190.00)	-	-	-
<i>Miscellaneous</i>	-	-	-	-	-